To: Honorable Mayor and Members of the City Council

From: Councilmembers Harrison, Davila, Mayor Arreguin, and Councilmember Robinson

Subject: Establishing an Outdoor Emergency Shelter

RECOMMENDATION
1. Refer to the City Manager to establish an outdoor emergency shelter in Berkeley. Such a shelter should consider the following amenities to be provided but not required:
   A. Climate-controlled, wind-resistant durable tents with wooden pallets for support.
   B. Seeking an agency to manage and oversee the emergency shelter.
   C. Portable toilet service and handwashing service.
   D. Shower and sanitation services
   E. Garbage pickup and safe needle disposal.

2. Refer to the November budget process $615,000 to be considered alongside other Measure P recommendations.

3. Temporarily waive BMC Article 9 Section 19.28.100 Section N106, to allow for the installation of tents and membrane structures that may be erected for longer than 180 days even if they do not meet all physical requirements.¹

4. Refer to the City Manager protocol for selecting residents that mirror other shelter selection criteria and are less restrictive than HUD protocols.

¹ For example, tents and membrane structures are required to sit at least four inches off the ground, have wooden or concrete floors, and be equipped with smoke alarms. Though all of these requirements are important to the health and safety of Berkeley residents, they are arduous requirements to meet. The purpose is to provide temporary accommodations.
POLICY COMMITTEE RECOMMENDATION
On November 25, 2019, the Health, Life Enrichment, Equity & Community Committee adopted the following action: M/S/C (Davila/Hahn) to send the item to Council with a positive recommendation and the following additional amendments made by the author:

1. Refer to the November budget process the costs of $615,000 associated with establishing the outdoor emergency shelter to be considered with other Measure P Panel of Experts recommendations;
2. Referral to the City Manager to begin the process of establishing an outdoor emergency shelter in Berkeley. This includes seeking an agency to manage and oversee the outdoor emergency shelter including amenities for trash pick-up, toilets, handwashing stations, showers services, and needle receptacles, as well as provide basic service levels including security, housing support services, and outreach coordinators.
3. Additionally, the committee recommends but does not require, that staff establish protocols based on existing application processes for eligibility allocation and that the eligibility criteria be less restrictive than the HUD criteria.

Vote: Ayes – Davila, Hahn; Noes – None; Abstain – Kesarwani; Absent – None.

BACKGROUND
According to the Alameda County Point In Time count (see Attachment 1), there are 1108 homeless people living in Berkeley, 813 of whom are unsheltered. Of the unsheltered people, 251 individuals are sleeping in a tent and 231 are sleeping on a street, sidewalk, or in a park. Roughly 500 people in Berkeley are sleeping in tents or without shelter altogether, whether officially sanctioned or not. Under current policy, many of these encampments do not have any trash, sanitary services, good neighbor policy, or engagement with services, creating unsanitary and unsafe circumstances for both the residents of the encampments and surrounding neighbors.

Over the past several years, Berkeley has made significant investments in affordable housing and supportive services, such as approving the Berkeley Way2 project that will permanently house 59 people, and the Pathways STAIR Center which has already housed over 1003 in a year of existence. In total, we are able to shelter about 295 people (not including the 40 emergency shelter beds at Old City Hall), and about 100 of those shelter beds have been added since 2016. We have also expanded mental health and crisis services, are working to find a location for a safe RV parking site, and have provided other homeless services. Our long-term investments are working, but in the short term, people are sleeping in tents and outdoors without durable shelter, a potentially dangerous situation with autumn smoke and winter rains approaching. In addition to the elements, transportation-related deaths were the third leading cause of death among the homeless in Los Angeles County in 2018.4 Living by highway onramps increases the likelihood of a deadly collision by many factors. Within the next year, we want to provide people with

2 https://bfhp.org/news/berkeley-way/
3 “Pathways STAIR Center: First Year Data Evaluation and Results-Based Accountability Dashboard”, Item 41, September 24, 2019 Berkeley City Council meeting.
permanent housing. In the next month, we want to prevent anyone from dying of exposure.

Emergency outdoor shelters should be seen only as a temporary fix. Berkeley must continue to build permanently affordable housing and provide comprehensive services to lift people out of homelessness, prevent displacement and move into homes. However, despite our recent gains, we are still unable to serve all homeless people in Berkeley simultaneously, and there are still gaps in service. An emergency outdoor shelter with durable tents and sanitation services is a short term option that is safer and cleaner than the status quo of unsanctioned camping throughout the City. The intention of this item is to create a limited number of sanctioned encampments operated in an organized fashion. The emergency outdoor shelter has a 180 day suggested length of stay. The goal is that no individual will remain for an extended period of time as placement in an indoor navigation center or permanent housing are more appropriate mid- and long-term options.

The state of California has declared a shelter emergency as has the City of Berkeley. Berkeley’s shelter beds are at capacity just about every night. The demand for beds is great – according to the Point in Time count, 98% of survey respondents said that they want to find permanent housing. At present, the need far outweighs the available beds, and it is time to look at other, temporary options.

Establishing a limited number of emergency outdoor shelters would represent a positive step for the housed Berkeley community as well. Lack of sanitation services, garbage collection, and potable water can spread infection and disease. Currently, rather than investing in resources to address these important issues, significant resources are being spent on enforcement, simply moving the issues elsewhere in Berkeley. The benefit of an emergency outdoor shelter is the ability to choose the most appropriate location, and provide appropriate services, rather than current disorder.

At the September 10, 2019 City Council meeting, unhoused people and their advocates attended with signs that read “Where Do We Go?” There is currently a community of about 100 individuals living in tents or on the street in the area surrounding the I-80 freeway entrance on University Avenue. People live on a combination of City of Berkeley parkland and CalTrans-owned medians. CalTrans police chase residents onto City land, then City land pushes residents back onto CalTrans property, and there are no locations in this vicinity where any number of people can sleep safely. Various public agencies regularly threaten the residents of this property with permanent eviction. Sleeping in parks has long been prohibited by BMC 6.32.020.

A possible location is at 611-639 University Ave, beneath the bridge connecting Fourth St and the Waterfront. It is a City-owned lot surrounded by light industry manufacturing
to the North, South, and East, and I-80 and Eastshore Highway to the West, so located outside of residential or commercial zones. There are currently about 15 tents set up in an alley between the lot in question and an industrial plant at 1930 Second St. The 611-639 University lot is mostly empty, with some room used to store old pipes, shipping containers, and other disused pieces of construction equipment.

Regardless of current use, the lot has room for about 15 tents from east to west (judging by the number of tents that are already along the north side of the lot) and, by estimate, room for about 5-8 tents from north to south. Arranged into a grid, there is the potential for up to 75-120 tents on this parcel of City-owned but under-utilized property.

Beyond simply being owned by the City of Berkeley, there are other amenities that make it a strong candidate for the location of an emergency outdoor shelter. It is surrounded on all sides by MULI (light industrial manufacturing), so the emergency outdoor shelter will not disturb residential or commercial neighbors. Moreover, is not visible from I-80. The lot is adjacent to areas where unhoused people are currently living, thus transferring to this location would permit this community to stay together. There is a water main about 15 feet from the lot line (see attached pictures). The location is three blocks away from the Pathways STAIR Center, about a mile away from Berkeley Mental Health, and accessible via University Avenue and San Pablo Avenue bus routes. The location fits the needs of our unhoused community, and is currently housing only old pipes. It is a smart location for a City-managed emergency shelter.

Other locations should be considered as appropriate. Ideal locations would be owned and/or managed by the City of Berkeley in non-residential zones and be accessible by public transit.

Several other cities have already established similar emergency shelters in response to this housing and homelessness crisis. In February, the City of Modesto established several hundred tents under a bridge, where about 300-400 people sleep every night. The project, called the Modesto Outdoor Emergency Shelter (MOES), has proven extremely successful. On September 7, 2019, Gavin Newsom’s Homeless and Supportive Housing Advisory Task Force met in Modesto to “observe best practices firsthand.” MOES provides portable bathrooms, showers, and handwashing stations,

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9 The Homeless Shelter Crisis Resolution specifies that no planning, zoning, building, or other permit requirements shall be required to the extent that compliance would prevent, hinder, or delay the effects of the shelter crisis. Nonetheless, the site’s classification as mixed use light industrial is an advantage,

10 The proximity to public transportation is a strength of the location though it, like other homeless service providers, would be stronger with dedicated transportation as is called for in Item 33, “Budget Referral: Transportation to Support Mobility-Impaired Individuals Experiencing Homelessness” from the 11/12/19 Berkeley City Council Meeting.

13 https://www.youtube.com/watch?v=J_gQ54kZXmA&t=65s
nonprofits and agencies bring food, medical, mental health, and rehousing services, and
the encampment is fenced and monitored by a security guard. An editorial in the Modesto
Bee applauded MOES for “easing some suffering, however temporary.” The Modesto
Outdoor Emergency Shelter is in the process of closing because they are transitioning
residents indoors into a newly constructed homeless shelter. The MOES was always
intended to be temporary until long-term accommodations could be constructed, and now
that Modesto and Stanislaus County have indoor accommodations for the unhoused, the
MOES is being shut down.

The Sacramento Mayor and City Council are also looking at using Modesto’s model. Sacramento, like Berkeley, is in the process of building new shelters and affordable housing developments, but “as the city enters another month in crisis, other alternatives are coming to the fore.” Berkeley previously considered outdoor emergency shelters. At the February 13, 2018 Council meeting, the Council referred to the Homeless Commission a series of questions about what an outdoor emergency shelter may look like, including how many residents, who provides facilities, how rules are enforced, etc. (see Attachment 9). In the nearly two years since this referral, homelessness has increased, as has the need for City-designated encampments.

Modesto, Sacramento, and Governor Newsom have all recently concluded that outdoor emergency shelters are an appropriate temporary addendum, and that MOES models best practices for outdoor emergency shelters. Berkeley has the opportunity to learn from Modesto and MOES, and establish a similar outdoor emergency shelter.

**Durable Tents**

Working with suppliers to provide durable, waterproof tents for those unhoused people
who require shelter would be a major step toward improving the health, safety and quality
of life of Berkeley’s homeless population. Nearly one third of Berkeley’s homeless
population currently lives in tents or makeshift shelters, a number that has doubled in the
past two years. Creating a space with durable tents would allow this sizeable part of the
homeless community to shift away from temporary and potentially unsafe, unsanitary and
weather-prone tents.

Health and safety standards call for wood or concrete floors to raise tents off the ground.
Providing wooden pallets underneath tents fulfills this requirement at a low price. If feasible, collecting pallets should be a part of establishing the emergency shelter.

In addition, a portable solar powered system for charging phones, wheelchairs, or other
electronics should be provided. Generators are also a possibility, but can be dangerous

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15 [https://www.modbee.com/opinion/editorials/article234558672.html](https://www.modbee.com/opinion/editorials/article234558672.html)
19 2019 HIRD Report
around so many people. High-quality solar generators are a one-time expense of about $500-800 but will last for years and can provide power to many people.

Modesto established an encampment that now houses approximately 400 people in 290 10x10ft waterproof tents,\textsuperscript{20} donated by the Reno-based company Qamp.\textsuperscript{21} These tents include a heavy-duty steal frame, screen door, and an insulating heat-reflective roof.\textsuperscript{22} These tents are 150D polyester, which has a 200% lifespan compared with average camping tents.\textsuperscript{23} Partnering with a local company to acquire similarly-sized tents would increase security, community wellbeing and order at the new encampment. Additionally, a 10x10ft space grants homeless individuals a larger, constant and secure location to fit their belongings, exceeding the 9 square feet allocation permitted by the Sidewalk Ordinance.

Other durable tents include those made by ShiftPod,\textsuperscript{24} and Sweetwater Bungalows\textsuperscript{25} produces larger tents intended for entire families. The purpose of this item is not to specify a vendor, but to lay out basic criteria for safe tents, including but not limited to:

- Insulation
- Wind resistance
- Solid (easy to set up and take down, but with a durable frame)

Since original submission of this item, local fundraising efforts from the unhoused and advocates have been able to replace and weatherize tents for many individuals. If individuals choose to keep their own tents, the City may not need to provide tents for anyone upon initial set-up, though they should be offered to those in need.

**Staffing**

A successful emergency shelter will require the City or a qualified non-profit providing services its residents or providing referrals to other qualified agencies. All services or referrals to services will be offered but not required. Such services include but are not limited to:

- Coordination of safety and security 24 hours a day
- Governance of the community, including arrangement of the tents
- Coordination of volunteerism and donations
- Supportive services (such as case management and integration with existing homeless services)
- Rehabilitative opportunities to support the transition out homelessness

\begin{itemize}
\item \textsuperscript{20}https://www.sacbee.com/news/local/homeless/article234483397.html
\item \textsuperscript{21}https://qamp.com/products/qamp-tent?variant=35987893763
\item \textsuperscript{22}Ibid.
\item \textsuperscript{23}https://www.goodcampingtents.com/tent-fabrics/
\item \textsuperscript{24}https://shiftpod.com/shiftpod/shelter
\item \textsuperscript{25}https://www.sweetwaterbungalows.com/\end{itemize}
Modesto partnered with Turning Point Community Programs to manage all of these services. The city also invited other charitable organizations like the Salvation Army to assist with shelter management and food services. Berkeley could similarly work with local organizations specialized in such projects or expand existing city government services to the new shelter.

Having a team to supervise the camp and provide case management, psychological services, and job search support for those who choose to utilize them would ensure that the homeless residents have a shot at keeping their stay in the emergency shelter to a minimum. This could be handled similarly to the Pathways project, or through a mechanism similar to that of Modesto’s outsourcing of most service responsibilities to non-profit organizations. The Pathways Center is a “low barrier” shelter with two key rules: no onsite drug or alcohol consumption, and a zero tolerance policy for abuse and harassment. These same rules would be applicable, and even more important given the close proximity of residents. Engagement with services is encouraged but is not a requirement for staying in the emergency outdoor shelter, as a low-barrier emergency shelter.

The emergency shelter should be open 24 hours a day. Unhoused people want to know where they can go, and if they are removed every morning, that question remains unanswered. Many unhoused people do not utilize traditional shelters because they work nights and need to sleep when the shelter is closed. However, most shelters have limited hours because they provide extensive services, meals, and other amenities, and do not have the resources to maintain this level of service all day. If there is a direct tradeoff between hours of operation and the depth of service, this referral prioritizes hours of operation.

A safe and secure environment is vital to the success of the project. A designated, limited space that would not allow extending tents on to surrounding streets is preferred. Setting up a fence and hiring a security team, as was done in Modesto, would be one way to achieve this goal, though the lot at 611 University already has a fence surrounding it. Just as in Modesto, the need for security would have to be balanced with limited restrictions on entry and exit. Regulating permitted activities and items brought into the camp would also help ensure improved safety for its residents. Mobility around the camp can be ensured by capping the amount or size of possessions at what residents can fit in their own tents. A ban on bonfires would drastically reduce the risk to health and life of residents.

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26 [https://www.tpcp.org/programs/moes/](https://www.tpcp.org/programs/moes/)
Staff should include one program and site manager to oversee the program, two outreach coordinators, and two housing navigators to assist the residents with finding permanent housing.

**Toilets and Handwashing Stations**

The potential for disease in compact outdoor emergency shelters is significant, and decreases dramatically with adequate access to handwashing.\(^{30}\) In 2017, three counties in California experienced an unprecedented hepatitis A outbreak that was primarily carried by the homeless population.\(^{31}\) As part of the response, San Diego County implemented 160 new handwashing stations, which was highly influential in curbing the spread of the disease.\(^{32}\) The Here/There encampment on Ashby and Adeline has a portable toilet and handwashing station that was donated by Friends of Adeline,\(^{33}\) because proper sanitation for the homeless is beneficial to entire communities.

The City is making progress setting up public restrooms across the City, which is a positive development. However, restrooms spread throughout the City do not meet the needs of a single community. A highly concentrated group of people (as currently exists on CalTrans land) will have more intense restroom needs, and the City should establish restrooms to account for those needs.

There is a water pipe just northwest of the lot at 611-639 University (see Attachment 5) and while the toilet may be portable, there is the possibility to install a real handwashing station with running water, which would reduce the costs to refill a reservoir. Even if the City decides that both the toilet and handwashing station are to be portable, the proximity to potable water provides options.

**Mobile Shower Services**

Berkeley has an ongoing partnership with Lava Mae, a mobile shower charity. Access to showers prevents disease and allows unhoused people to live in dignity. In addition to showers, Lava Mae and other organizations such as Dignity On Wheels also organize day-long “care villages” that provide dental care, haircuts, clothing, vaccinations, and other services. For several months Lava Mae has been operating at two pilot locations in near the STAIR Center and at the Progressive Baptist Church.\(^{34}\) However, according to City staff, Lava Mae is relocating their South Berkeley location to West Oakland. The mobile shower program has been extremely successful and has improved quality of life for unhoused people in Berkeley. Rather than sending those services to Oakland, we

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\(^{30}\) [https://www.cdc.gov/handwashing/why-handwashing.html](https://www.cdc.gov/handwashing/why-handwashing.html)


should expand them. Any sanctioned encampment will need some shower services for simple sanitary purposes, and by bringing them to Second and University, Berkeley can reinstate the previous practice of having mobile showers twice weekly, at two separate locations. Reinstating services at this location should not preclude finding other strategic locations for mobile shower services in Berkeley.

The City of Berkeley previously partnered with the Alameda County Mobile Healthcare for the Homeless\(^{35}\) program which is on hiatus due to staffing shortages. The program brings primary care to homeless individuals free of charge. If the program resumes service in Berkeley, a partnership with them will help keep residents sanitary and healthy.

**Trash Pickup**

On June 4, 2019 the Modesto City Council voted unanimously to perform garbage removal and disposable services for the Outdoor Emergency Shelter (see Attachment 2). Reliable garbage pickup is crucial to the success of any homeless services. Excessive garbage is highly detrimental to all City residents, as it is unsightly and can attract rodents and disease. Currently there is a rodent infestation at the encampments on University and Frontage Road negatively affecting quality of life for the residents and visitors to the Marina. To prevent this in the future, we need reliable garbage pickup. Housed Berkeleyans have their garbage removed and disposed of once a week. Unhoused people oscillate between having nothing, and having all of their belongings removed that do not fit in nine square feet, whether it is garbage or not.

As a part of regular refuse pickup, the City or coordinating agency should provide sharps containers or other forms of safe needle disposal. Approximately 8% of homeless adults in the United States have diabetes,\(^{36}\) and there are many other diseases that require sharps to mediate, including arthritis, hepatitis, HIV/AIDS, blood clotting disorders, and others.\(^{37}\) Regardless of why an individual may need a sharp, safe disposal is critical to prevent the spread of infection. Putting sharps in the garbage is insufficient and can harm zero waste employees.\(^{38}\) Sharps boxes can be purchased at drugstores and are inexpensive, but are crucial to the health and safety of all involved.

There is enormous need for refuse services for the homeless population. Early reports on enforcement of the Sidewalk Ordinance indicate that thousands of pounds of refuse have already been removed, since implementation began six months ago. Many complaints regarding homelessness to Council offices and 311 are concerning garbage and illegal dumping. All residents of Berkeley deserve clean streets, and refuse removal will provide not only cleanliness and safety to homeless residents, but more harmony among the community at large as well.

\(^{35}\) [https://www.achch.org/mobile-health.html](https://www.achch.org/mobile-health.html)

\(^{36}\) [https://www.ncbi.nlm.nih.gov/pmc/articles/PMC4318300/](https://www.ncbi.nlm.nih.gov/pmc/articles/PMC4318300/)


\(^{38}\) *Ibid.*
Initiating refuse service is a process typically initiated by the property owner and performed by the Customer Service Division. Because 611-639 University is owned by the City of Berkeley, this item refers the initiation of refuse services to the City Manager.

REVIEW OF EXISTING PLANS AND POLICIES
The Strategic Plan includes several goals and priorities that are in line with an emergency outdoor shelter, including creating housing support services for our most vulnerable community members and fostering a resilient and connected City. The purpose of an emergency outdoor shelter is to provide basic shelter needs to the most vulnerable as a City, not relying on private development to do so.

The 1000 Person Plan is a comprehensive plan to permanently end homelessness. It costs between $16 million and $20 million, depending on the depth of housing subsidies. The emergency outdoor shelter is not intended to supersede the 1000 Person Plan, but complement its goals and efforts. Finding 2 in the 1000 Person Plan says that our system is serving a progressively smaller percentage of the literally homeless population every year, and the emergency outdoor shelter is a low-barrier way to serve more literally homeless people.

ALTERNATIVES CONSIDERED
At roughly $615,000 yearly, this proposal costs less than any aspect of the 1000 Person Plan except for outreach. Concentrating where people living on the streets makes outreach simpler and more cost effective.

With a goal of a 180 day stay, this shelter should serve about 150 people annually. This is equivalent to about $4,100 per person or about two months’ rent at the market rate. Direct subsidies are possible alternative, but direct subsidies cannot serve as many people for as long as an emergency outdoor shelter. In addition, there is currently limited market rate housing to be had.

FINANCIAL IMPLICATIONS
The costs below could be considered most appropriate coming from Measure P funds allocated for Shelter and Temporary Accommodations or the General Fund, with the possibility of future funding from Homeless Housing, Assistance, and Prevention (HHAP) funds or other funds.

Please see Attachments 6 and 7 for a full breakdown on cost. Health, Housing, and Community Services provided a cost estimate, and we removed a number of line items to reflect the needs laid out in the item above. The emergency outdoor shelter is intended as an emergency measure, less service-intensive than a navigation center, and thus does not include a community tent and significantly cuts down on staff members. In addition, in April of this year staff elected not to fund community meals through our standard homeless services programming. Furthermore, in the interim, some of the line items in

39
https://www.cityofberkeley.info/Customer_Service/Home/Refuse_Start,_Stop,_or_Change_Service.aspx
the staff memo are being funded through other sources. The Clean and Livable Commons Initiative was funded and includes money for Port A Potties and dumpsters. Other Measure P monies were already allocated for rapid rehousing, thus we did not include that in the budget for this emergency shelter in particular.

In addition, this measure would reduce enforcement costs. The City expends significant resources in both the City Manager’s office and the police force by moving unhoused individuals from place to place. By providing a place where people can go, this staff time can be directed back towards neighborhood services and curbing criminal behavior.

ENVIRONMENTAL SUSTAINABILITY
Regular refuse removal will decrease littering and illegal dumping, in line with the City’s Zero Waste goals.

CONTACT PERSON
Councilmember Kate Harrison, Council District 4, (510) 981-7140

ATTACHMENTS
2: Modesto City Ordinance 2019-254.
4: Map of 2nd and University and surrounding areas.
5: Pictures of 2nd and University and surrounding areas.
6: Health, Housing, and Community Services Memo on potential costs
7: Edited HHCS Memo on Costs
8: BMC Article 9 Section 19.28.100 Section N106
9: Supplemental 3 to Item 38a, “First They Came For The Homeless Encampment” at February 13, 2018 Berkeley City Council Meeting.
City of Berkeley
2019 EveryOne Counts
Homeless Point-in-Time Count & Survey

Every two years, during the last 10 days of January, communities across the country conduct comprehensive counts of people experiencing homelessness in order to measure the prevalence of homelessness in each local community.

The 2019 Alameda County EveryOne Home Point-in-Time Count was a community-wide effort conducted on January 30th, 2019. In the weeks following the street count, a survey was administered across Alameda County. In the city of Berkeley, 257 unsheltered and sheltered homeless individuals were surveyed in order to profile their experience and characteristics.
Alameda County will release a comprehensive report of the 2019 EveryOne Home Homeless Count and Survey in Summer 2019. For more information about EveryOne Home and efforts to address homelessness in Alameda County please visit www.EveryOneHome.org.


For definitions, additional information on methodology or efforts to address homelessness, visit www.everyonehome.org.

Disabling Conditions
41% of survey respondents having at least one disabling condition.

A disabling condition is defined by HUD as a developmental disability, HIV/AIDS, or a long-term physical or mental impairment that impacts a person’s ability to live independently, but could be improved with stable housing.
RESOLUTION APPROVING THE AGREEMENT WITH BERTOLOTTI MODESTO DISPOSAL INC., CERES, CA, TO PERFORM GARBAGE REMOVAL AND DISPOSAL SERVICES AT THE MODESTO OUTDOOR EMERGENCY SHELTER AND FOR HOMELESS ENCAMPMENT BLIGHT REMOVAL BY THE MODESTO POLICE DEPARTMENT BEAT HEALTH UNIT THROUGH MAY 31, 2021 FOR A TOTAL AMOUNT NOT TO EXCEED $150,000; AND AUTHORIZING THE CITY MANAGER, OR HIS DESIGNEE, TO EXECUTE THE AGREEMENT

WHEREAS, in response to an emerging and concentrated homeless population precipitated by recent legal developments and case law the City permitted a temporary homeless encampment at Beard Brook Park, and

WHEREAS, the Modesto Police Department (MPD) established a blight abatement team to assist with on-going City efforts in city-wide cleanup and the temporary encampment at Beard Brook Park, and

WHEREAS, the City established a temporary outdoor shelter underneath the 9th Street Bridge known as the Modesto Outdoor Emergency Shelter (MOES) to accommodate the growing number of homeless individuals which Beard Brook Park could no longer sustain, and

WHEREAS, the maintenance and cleanup of both encampments required extensive use of garbage and disposal services which nearly depleted the city-wide blanket purchase order, and

WHEREAS, the Finance Purchasing Division issued an emergency purchase agreement, not to exceed $50,000, with Bertolotti Disposal designated to cover MOES expenses through December 31, 2019, and
WHEREAS, funding for the emergency purchase agreement has been exhausted, and

WHEREAS, the City and Bertolotti desire to enter into a new purchase agreement to include garbage and disposal services for MOES and for MPD’s Beat Health expenses for illegal homeless camps and dumping to capture all costs related to encampment cleanup, and

WHEREAS, the total amount for MOES garbage and disposal services through December 31, 2019 is $105,000, and

WHEREAS, the total amount for MPD’s Beat Health homeless encampment blight removal through May 31, 2021 is $45,000, and

WHEREAS, the total amount of the agreement with Bertolotti for both MOES and homeless encampment blight removal by MPD’s Beat Health Unit is $150,000.

NOW, THEREFORE, BE IT RESOLVED by the Council of the City of Modesto that it hereby approves the agreement with Bertolotti Modesto Disposal Inc., Ceres, CA, to perform garbage removal and disposal services at the Modesto Outdoor Emergency Shelter and for MPD Beat Health homeless encampment blight removal by the Modesto Police Department Beat Health Unit through May 31, 2021 for a total amount not to exceed $150,000.

BE IT FURTHER RESOLVED, that the City Manager or his designee is authorized to execute the Agreement, in a form approved by the City Attorney.
The foregoing resolution was introduced at a regular meeting of the Council of the City of Modesto held on the 4th day of June, 2019, by Councilmember Kenoyer, who moved its adoption, which motion being duly seconded by Councilmember Madrigal, was upon roll call carried and the resolution adopted by the following vote:

AYES: Councilmembers: Ah You, Grewal, Kenoyer, Madrigal, Ridenour, Zoslocki, Mayor Brandvold

NOES: Councilmembers: None

ABSENT: Councilmembers: None

ATTEST: 

(SEAL)

APPROVED AS TO FORM:

By: 

ADAM U. LINDGREN, City Attorney
As homeless men, women and children in Sacramento wait for three new large shelters to open, another model that local officials have repeatedly rejected over the years is now quickly gaining traction.

The “safe ground” model – essentially creating an area where homeless people can live safely in tent cities or in cars – has not been a part of Mayor Darrell Steinberg’s homeless plan. Steinberg has instead been pushing hard for large shelters with rehousing services. But as the city enters its fifth month without a city-run shelter, other alternatives are now coming to the fore.

Councilman Jeff Harris was previously opposed to the “safe ground” model, along with most of the council aside from Councilman Allen Warren. Now, Harris is proposing the city open a temporary homeless camp similar to one Modesto and Stanislaus County opened earlier this year.
“To get from today until we stand up more shelter beds, which we desperately need, I suggest we take a look at the safe ground model,” Harris said.

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SAVE NOW

Harris and city staff earlier this month traveled to Modesto to check out that model. He liked what he saw.

The camp, officially called [the Modesto Outdoor Emergency Shelter](https://www.sacbee.com/news/local/homeless/article234483397.htm), opened underneath a bridge in a regional park in February. It holds roughly 400 campers who sleep in about 290 white and blue 10-foot-by-10-foot tents donated by a Reno company called Qamp, said Doug Halcomb, the camp’s operations manager.

Local officials provide portable bathrooms and wash stations, and nonprofits provide at least one meal a day, Halcomb said. The camp is fenced in and has two full-time security guards to ensure safety. Providers come to offer medical, mental health and rehousing services to campers. Sacramento-based organization Turning Point handles the day-to-day operations, Halcomb said.

“When I came back from Modesto, I went to the River District and there were more than 150 camps on one city block,” Harris said during a meeting earlier this month. “People were sleeping on the street, defecating in the open. I mean, it’s a mess. This is our city. And this is my district. And that’s what I saw when I came home and I thought, why don’t we do it? Why don’t we try a safe ground model and try to control some of these issues?”
Opening a “safe ground” for campers could also be cost effective; Harris estimates well under $1 million. By comparison, the two 100-bed shelters the council approved Tuesday will cost more than $20 million to open and operate for two years.

Harris suggested the tent city open next month and close in the spring, after a shelter under the W/X freeway opens. He has a few location ideas in his district – which includes the American River, East Sacramento, South Natomas and part of north Sacramento – but is not sure if they will work.

“It’s not a solution. It’s a way to get from here to there and mitigate the deep impacts on the street in the short term and create safety and hygiene,” Harris said.

Harris previously proposed a shelter site on Cal Expo property, but Cal Expo has not yet approved it.

City Hall has long debated the tent city model. In 2016, a delegation of 20 Sacramento officials toured tent facilities in Seattle, where a network of camps has existed for years. Some officials expressed support for the Seattle model, but the issue was soon dropped.

Councilman Rick Jennings, also struggling to find a site for a large shelter in his south Sacramento district, is pushing for the city to open “safe parking zones,” essentially a safe ground model for car camping.

Volunteers canvassing the county in January found four times the number of vehicles where people were living than they counted in 2015. Researchers estimate people were sleeping in at least 340 vehicles in the county. This included approximately 100 children. Most of the vehicles were in the city of Sacramento.

The City Council on Tuesday asked staff to come back with a plan for both models. Jennings said he hopes staff can come back with a plan, including costs and potential sites for safe parking zones, within 30 days. He wants to start with a pilot program for about six months. If it goes well, he wants to open more.

“We’re going to look at every possibility within our district, from businesses to nonprofit partners to community centers to parks,” Jennings said Wednesday. “We’re going to look and see if there’s an opportunity at every single one to put a pilot in place so we can get some results.”

Steinberg is supportive of both ideas, he told The Sacramento Bee Wednesday.

“I applaud my colleagues who are working to find creative solutions to our community’s greatest challenge,” Steinberg said in a statement. “Our goal is to get people under a roof with the help they need as quickly as possible. I support any efforts to make their plight even a little better as we aggressively help people get inside.”
Crystal Sanchez, a homeless activist who visited the Modesto site earlier this year, has been urging local officials to replicate the model here. She and other activists, including civil rights attorney Mark Merin, urged Sacramento County Board of Supervisors members to create a safe ground at the former San Juan Motel lot on Stockton Boulevard, where Sacramento Sheriff’s deputies cleared out dozens of campers earlier this year. They didn’t go for it.

“Modesto is utilizing what is already in place to help their homeless population,” Sanchez said. “It is a full-scaled organized community ... It is cost effective and involves every aspect of the community. The local government and the community grassroots have been doing what they do to help.”

The Sacramento Regional Coalition to End Homelessness also supports the model as a temporary response until there is enough affordable housing.

“Safe ground means that people experiencing homelessness can camp without fear of harassment from law enforcement and can come and go without the fear that all their possessions have been taken or destroyed,” Bob Erlenbusch of SRCEH said. “Equally important is that they can get a good night’s sleep without fear of violence from predators who prey on vulnerable people.”

James “Faygo” Clark, a local well-known homeless activist, said he is in favor of a safe ground model that rotates locations periodically.

“It would allow people a place to begin to stabilize and move forward,” Clark said. “They would need private security, access to trauma-informed services, access to water, sanitation, and trash pickup to succeed. We should also work to ensure that such encampments give the unhoused a voice in their operation.”

Warren, who proposed safe ground sites on his property years ago, said he still supports the model.

“I started on this three years ago and the council wasn’t prepared at that time,” Warren said. “They seem more willing now.”

Merin and other activists in January 2017 proposed a “safe ground” site near Sacramento Army Depot off Florin Perkins Road.

Councilman Eric Guerra, who represents that area, opposed it, and so did his colleagues.

Now, Guerra, also struggling to find a site for a large shelter, appears to be supportive of a safe parking zone in his south Sacramento district.

Guerra Tuesday suggested staff contact the nonprofit Power Inn Alliance to see if any parking lots could be used in the industrial area for nighttime car camping. A representative for the Power Inn group was unavailable for comment.

RELATED STORIES FROM SACRAMENTO BEE

SACRAMENTO-TIPPING-POINT

100 kids live in cars in Sacramento. So do hundreds of homeless adults. How can we help them?
AUGUST 08, 2019 5:30 AM
HOMELESS

Large homeless shelters to open in Meadowview, North Oak Park. See when and where
AUGUST 28, 2019 6:21 AM
LOCAL

Summer temperatures create health hazards for those at Modesto homeless encampment
JUNE 25, 2019 3:58 PM
LOCAL

Where will Modesto's homeless go when shelter opens and there's not enough room?
MAY 17, 2019 5:39 PM
## MATERIALS (Start-up)

<table>
<thead>
<tr>
<th>Item</th>
<th>Number/Quantity</th>
<th>Cost</th>
<th>Notes</th>
</tr>
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<tbody>
<tr>
<td>Tents</td>
<td>50</td>
<td>$22,000</td>
<td>Assumes $400 per unit Qamp tent, with none donated</td>
</tr>
<tr>
<td>Pallets + Plywood</td>
<td>50</td>
<td>$2,644</td>
<td>Assumes 10'x10' wooden pallet foundation with plywood cover</td>
</tr>
<tr>
<td>Lighting</td>
<td>6</td>
<td>$6,600</td>
<td>Purchased parking lot flood lamps for site lighting</td>
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<tr>
<td>Generators</td>
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<td>16'x10' shed that can house staff + desks, supplies</td>
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<td>$2,000 Staff laptops, cell phones</td>
</tr>
<tr>
<td>Drinking Water</td>
<td>12775</td>
<td>$30,660</td>
<td>Assumes 0.7 gallons per person per day in water consumption. No City water connection.</td>
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<tr>
<td>10'x12' sheds for storage</td>
<td>4</td>
<td>$2,800</td>
<td>For storage of client belongings</td>
</tr>
</tbody>
</table>

**TOTAL** $113,304

## OPERATIONS

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<td>Annual rental/365 days for a 24 ft, 6 stall shower trailer. Does not include water expense.</td>
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<td></td>
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<td>Budget for repairs and communications network maintenance</td>
</tr>
<tr>
<td>Insurance</td>
<td></td>
<td>$2,000</td>
<td>Liability and property</td>
</tr>
<tr>
<td>Indirects (@ .15)</td>
<td>0.1</td>
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<td>Generator operations</td>
<td></td>
<td>$72,000</td>
<td>To power site/lighting plus shower trailer</td>
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**TOTAL** $1,086,764

## STAFFING

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<td>Program and Site Manager</td>
<td>1</td>
<td>$75,000</td>
<td>Oversees program and provides security</td>
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<td>Program Coordinators</td>
<td>7</td>
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<td>2</td>
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<td>Linked to encampment resolutions</td>
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<td>Benefits (@ 30%)</td>
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<td>$202,500</td>
<td>Medical, dental, PTO</td>
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**TOTAL** $877,500
<table>
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<tr>
<th># of People</th>
<th>50</th>
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<tr>
<td>Intensive Services?</td>
<td>Yes</td>
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<td>Self Governed?</td>
<td>No</td>
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Article 9. Emergency Housing

19.28.100 Emergency Housing and Emergency Housing Facilities.

HCD Appendix N of the 2016 California Building Code is adopted on an emergency basis and reproduced in its entirety subject to the modifications thereto which are set forth below:

APPENDIX N - EMERGENCY HOUSING

SECTION N106

TENTS AND MEMBRANE STRUCTURES

N106.1 General. Tents and membrane structures shall not be used to house occupants for more than 7 days unless such tents and membrane structures are maintained with tight wooden floors raised at least 4 inches (101.6 mm) above the ground level and are equipped with baseboards on all sides to a height of at least 6 inches (152.4 mm). Tents and membrane structures may be maintained with concrete slabs with the finished surface at least 4 inches (101.6 mm) above grade and equipped with curbs on all sides at least 6 inches (152.4 mm) high.

A tent or membrane structure shall not be considered a suitable sleeping place when it is found necessary to provide heating facilities in order to maintain a minimum temperature of 50 degrees Fahrenheit (10 degrees Celsius) within such tent or membrane structure during the period of occupancy.

Tents and membrane structures shall comply with Chapter 31 of the California Fire Code and shall not be erected for a period of more than 180 days within a 12 month period. Tents and membrane structures shall be limited to one level located at the level of Fire Department vehicle access road or lane. Tents and membrane structures complying with Chapter 31 of the California Fire Code shall not be subject to additional provisions of Sections N111 and N112 of this appendix.
Tents and membrane structures used for sleeping purposes shall be equipped with single station battery powered smoke alarms installed in accordance with Section 907.2.11 of the California Fire Code.
What would “Sanctioned Encampments” look like?
A quick overview of some elements to consider

<table>
<thead>
<tr>
<th>Location</th>
<th>100% Resident Discretion</th>
<th>City designated</th>
<th>One/Several locations</th>
<th>Unlimited locations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Resident Criteria</td>
<td>City/Agency Criteria</td>
<td>No Criteria</td>
<td>Resident Criteria</td>
<td>Hybrid</td>
</tr>
<tr>
<td>Who?</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>No limit per Encampment</td>
<td>City/Agency determined limit</td>
<td>Resident-determined limit (Who/how decided?)</td>
<td>Variable/Stable</td>
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<tr>
<td>Resident-Determined</td>
<td>City/Agency determined</td>
<td>Hybrid</td>
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<tr>
<td>Indefinite/Forever</td>
<td>City/Agency specified limited time</td>
<td>Resident specified – limited time</td>
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<tr>
<td>Duration</td>
<td>Defined by residents</td>
<td>Defined by City/Agency</td>
<td>Hybrid</td>
<td></td>
</tr>
<tr>
<td>Rules/Code of Conduct</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Governance</td>
<td>Resident defined: any system desired, self-governing, what system?</td>
<td>City/Agency Defined</td>
<td>Jointly determined/different areas of governance for each?</td>
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<tr>
<td>Enforcement of Rules</td>
<td>Residents</td>
<td>City/Agency</td>
<td></td>
<td></td>
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<tr>
<td>Removal/exclusion of Individuals</td>
<td>Decision and Action by Residents</td>
<td>Decision and Action by City/Agency</td>
<td>No removal or exclusion</td>
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<tr>
<td>Engage Services</td>
<td>Not Necessary</td>
<td>Required</td>
<td>Voluntary</td>
<td>Who decides?</td>
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<tr>
<td>Housing</td>
<td>Required</td>
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<td></td>
<td></td>
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<tr>
<td>Other Services (health, jobs, etc.)</td>
<td>Not necessary</td>
<td>Required</td>
<td>Voluntary</td>
<td>Who decides?</td>
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<tr>
<td>Facilities provision</td>
<td>Provided by community/Not for profits</td>
<td>Provided by City</td>
<td>Hybrid/Mix</td>
<td></td>
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<tr>
<td>Facilities maintenance</td>
<td>Residents</td>
<td>City/Agency</td>
<td>Not for Profit Org.</td>
<td>Shared responsibilities</td>
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<tr>
<td>First Amendment issues</td>
<td>&quot;Protest&quot; camp – if City affirmatively sanctions/provides space, does this become sanctioning of one type of speech?</td>
<td>Code Pink – type concerns?</td>
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<td></td>
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<tr>
<td>City/Agency</td>
<td>Who picks system?</td>
<td>Who ensures fairness?</td>
<td>Recourse?</td>
<td>Funding?</td>
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</table>