To: Honorable Mayor and Members of the City Council  
From: Dee Williams-Ridley, City Manager  
Submitted by: Scott Ferris, Director, Parks, Recreation & Waterfront (PRW) Department  
Subject: Parks, Recreation & Waterfront Department Capital Improvement Projects (CIP) Update  

SUMMARY  
The purpose of this report is to provide an update on funded improvements and currently unfunded needs in the City’s parks, medians, waterfront and resident camps infrastructure.  

CURRENT SITUATION AND ITS EFFECTS  

Current CIP Funding  
PRW’s capital funding is made up of Recurring Capital\(^1\) from the Parks Tax, General Fund, Marina Fund and the Camps Fund. This $1.65 M, along with bond funds from Measure WW\(^2\) and Measure T1\(^3\), are being used to address our most critical needs. Measure F\(^4\), the Parks Tax increase approved by Berkeley voters in 2014 has increased parks tax yearly capital by $750,000, from $250,000 to $1,000,000, since FY2016. Additionally, Measure F provides a yearly $450,000 for minor maintenance projects.  

Current CIP/Major Maintenance Projects  
The following PRW capital projects have been completed in the last 18 Months:  
- Parks – Bahia Child Care Center – Seismic Upgrade, Siding Replacement, and ADA upgrades  
- Parks – Becky Temko Totlot – Play Area Renovations and ADA upgrades  
- Parks – Tom Bates Fields – Artificial Turf Field Replacement – (Partial funding from T1)  
- Parks – Grove Park – Basketball and Tennis Court Replacements and ADA upgrades  
- Parks – James Kenney Community Center – Seismic Upgrade, Siding Replacement, and ADA upgrades  
- Parks – MLK Civic Center Park – Repairs to benches, light poles, pathways, plaza, turf, and tree pruning  
- Parks – Rose Garden – Phase 1 (Trellis Replacement, ADA improvements)  

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\(^1\) [https://www.cityofberkeley.info/Parks_Rec_Waterfront/Home/CIP_Capital_Projects_Recurring_Funding_Allocation.aspx](https://www.cityofberkeley.info/Parks_Rec_Waterfront/Home/CIP_Capital_Projects_Recurring_Funding_Allocation.aspx)  
\(^2\) [https://www.cityofberkeley.info/WorkArea/linkit.aspx?LinkIdentifier=id&itemID=119940](https://www.cityofberkeley.info/WorkArea/linkit.aspx?LinkIdentifier=id&itemID=119940)  
\(^3\) [https://www.cityofberkeley.info/MeasureT1/](https://www.cityofberkeley.info/MeasureT1/)  
\(^4\) [https://www.cityofberkeley.info/WorkArea/linkit.aspx?LinkIdentifier=id&itemID=128423&libID=127066](https://www.cityofberkeley.info/WorkArea/linkit.aspx?LinkIdentifier=id&itemID=128423&libID=127066)
• Parks – Skate Park – Safety Improvements and Technical Upgrades
• Parks – Willard Park – Pathways and Tot lot Renovation and ADA upgrades
• Pools – King – Boiler Replacement
• Pools – West Campus – Boiler Replacement
• Camps – Berkeley Tuolumne Camp – Environmental Clearance Process (the Administrative Draft Environmental Assessment (ADEIR) and Initial Study / Mitigated Negative Declaration (IS/MND)
• Camps – Cazadero Camp – Landslide Repair
• Camps – Echo Lake Camp – South Bathhouse Septic Repair
• Waterfront – Bait Shop Siding and Structural Beam Replacement
• Waterfront – Launch Ramp Parking Lot Gate and Barrier Installation
• Waterfront – South Cove Parking Lot and Restroom Renovation
• Waterfront – University Avenue Conceptual Design

Project currently under construction:
• Parks – Citywide Irrigation Controller Replacement (T1)
• Parks – Glendale La Loma Park – Basketball Court Reconstruction
• Parks – San Pablo Park – Restroom Building Renovation
• Parks – Strawberry Creek Park Phase 1 – Courts Replacement and ADA upgrades
• Waterfront – Southern Marina Landscaping Improvements and Tree Plantings (200)
• Waterfront – Cesar Chavez Park – Replacement of shoreline protective riprap rock at eastern side of Cesar Chavez Park

Projects that will be under construction in the next 12 months:
• Parks – Aquatic Park – Rowing Club Parking Lot and Dock Area Renovation
• Parks – Aquatic Park – South Pathways Renovation
• Parks – Harrison Park – Grass Turf Renovation
• Parks – James Kenney Park – Picnic and Play Equipment Renovation and ADA upgrades
• Parks – John Hinkel Park Upper – ADA Pathway and Picnic Area Renovation
• Parks – Live Oak Community Center – Seismic Upgrades and Deferred Maintenance (T1)
• Parks – Ohlone Park – Basketball Court Renovation
• Parks – Rose Garden – Phase 2 – Trellis Reconstruction and Site Improvements (Partial funding from T1)
• Camps – Berkeley Tuolumne Camp – Hazardous Tree Removal
• Camps – Cazadero Camp – Jensen Dormitory Replacement
• Camps – Echo Lake Camp – Accessibility Improvements
• Waterfront – Bay Trail Extension Segment 3 Renovation
• Waterfront – Marina Corporation Yard Electrical Upgrades (T1)
• Waterfront – South Cove Small Boat Dock Replacement and New Accessible Ramp

Projects in the planning or design phase:
• Parks – Frances Albrier Community Center – Seismic Upgrade and Deferred Maintenance Planning and Design (T1)
• Parks – George Florence Park – Play Equipment Replacement Design (T1)
Parks – Grove Park – Dugout and Field Renovation Design (T1)
Parks – John Hinkel Park Lower – ADA Pathways and Play Structures Replacement
Parks – San Pablo Park – Play Equipment Replacement and Tennis Court renovations (Partial funding from T1)
Parks – Strawberry Creek Park Phase 2 – Park Renovations Design (Partial funding from T1)
Parks – Tom Bates Regional Sports Complex – North Youth Soccer Field House and Restroom Planning and Design (T1)
Camps – Berkeley Tuolumne Camp – Detailed Design
Waterfront – Berkeley Pier – Ferry Analysis and Conceptual Design
City Wide – Restroom Study (T1)
Waterfront – Sea Level Rise Study
Waterfront – University Avenue Design

A full list of over 50 funded projects is contained in the Currently Funded Projects List⁵. More detailed information about each project is provided in the PRW Detailed Project Summary⁶.

Current Minor Maintenance Projects
The passage of Measure F in 2014 established a yearly minor maintenance allocation of $450,000. This allocation is used to fund small maintenance contracts or in-house maintenance projects such as court resurfacing, painting, and sports field renovations. FY2019 projects include, but are not limited to, court resurfacing at Cedar Rose Park, Greg Brown Park, Codornices Park, San Pablo Park, Willard Park, and Strawberry Creek Park; turf renovations at six (6) sports fields and two (2) infields; several extra-large hazardous tree removals; the painting/roofing of 235 University and 199 Seawall; and new gates at Harrison and Aquatic Park. A complete list of projects completed since FY2016 and being undertaken through FY2019 can be found at the following link Minor Maintenance Projects⁷.

DISCUSSION
The City of Berkeley has amazing recreation assets, resident camps, skate parks, dog parks, rock parks, community centers, theaters, pools, clubhouses, nature centers, lagoons, Adventure Playground, bay trail, concrete slides, neighborhood parks, and destination parks. For many years, the PRW Department’s capital and major maintenance programs have been underfunded, which has accelerated the deterioration of our parks, park buildings, waterfront, and resident camps. In many cases, this has required emergency repairs at a greater cost than would be if regular maintenance had been done. Recent funding sources have helped to address some of these needs. The 2008 East Bay Regional Park District Measure WW Parks Bond Program (“Measure WW”), the 2014 voter-approved increase in the Parks Tax by 17% (“Measure F”), and the 2016 voter-approved Infrastructure bond program (“Measure T1”) have provided significant resources to start to reverse this trend.

However, staffing levels to maintain these resources still remain low. Between 2003 and 2014, Parks maintenance staff were decreased by over 25% and the annual funds to maintain

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existing infrastructure were reduced to highly deficient levels. In that time, some of our more highly visible amenities such as the John Hinkel Clubhouse, Willard Pool, Rose Garden Trellis, and the Berkeley Pier were closed. With the passage of Measure F in 2014, we have been able to avoid future staff reductions.

**Waterfront**

As documented in multiple reports over the last year⁸, there is a diminishing ability to pay for the pressing capital needs in the Waterfront. The Marina Fund, which is the City’s mechanism for managing all Waterfront revenues and expenditures, is projected to be insolvent by 2020. Revenues steeply declined in the last 2 years as a result of safety and security concerns and failing infrastructure. Since then, the City has worked across multiple fronts to improve security and infrastructure at the Waterfront to prevent further losses of boaters and customers. Those efforts are beginning to pay off, with lease and berth rental revenue beginning to stabilize. However, there remains a nearly $1 million structural deficit, which means the fund will need major restructuring or outside funding to maintain current operations.

Starting in FY 2020, the Marina Fund will allocate $500,000 for capital and maintenance projects. Yet, there is more than $106.837 million in unfunded needs in Waterfront streets, parking lots, docks, electrical systems, underground utilities, bathrooms, buildings, and the Berkeley Pier (see Exhibit A).

Of this, staff have identified $11.5 million in immediate capital needs, (see Table 1), which is work that needs to be done to address safety concerns and prevent further declines in Marina revenue. These immediate needs include replacement of unusable pilings and finger docks; improvements to the Marina’s basic amenities – electrical systems, restrooms and parking lots – whose poor conditions have been cited as reasons for boaters leaving Berkeley; and repairs to the existing shoreline protective riprap rock to restore eroded areas of the Marina and forestall more significant erosion.

In addition, these immediate unfunded needs include $1.2 million for a Berkeley Marina Area Specific Plan. On October 10th, 2018, the City released a Request for Proposals for a specific plan for the Berkeley Marina Area, and a Draft Environmental Impact Report (DEIR) that complies with the California Environmental Quality Act. Proposals and cost estimates for this work are due back on Tuesday, November 27th. The goal of the Berkeley Marina Area Specific Plan (BMASP) is to provide a vision and a plan for achieving a financially self-sustainable, publicly-owned marina area with infrastructure and amenities to support current and future community needs, while adapting to climate changes and promoting environmental stewardship. The project will include extensive opportunities for community input.

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If these critical capital improvements are made within the next two years, it is anticipated that berther and commercial lease revenues will increase, and the Marina Fund will stabilize and be solvent by FY23.

### Table 1 – Immediate Unfunded Capital Needs

<table>
<thead>
<tr>
<th>One-Time Waterfront needs</th>
<th>Project Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Berkeley Marina Area Specific Plan*</td>
<td>$1,200,000</td>
</tr>
<tr>
<td>*$150k funded in existing FY18-19 budget</td>
<td></td>
</tr>
<tr>
<td>Finger Dock &amp; Piling Replacement</td>
<td>$3,350,000</td>
</tr>
<tr>
<td>F &amp; G Parking Lot &amp; Restroom Replacement</td>
<td>$1,150,000</td>
</tr>
<tr>
<td>O Parking Lot, Restroom, &amp; Electrical at O Dock, plus Electrical at K Dock Replacements</td>
<td>$2,860,000</td>
</tr>
<tr>
<td>Parking Lot at J &amp; K Dock Renovation</td>
<td>$1,005,000</td>
</tr>
<tr>
<td>Restroom Upgrades**</td>
<td>$325,000</td>
</tr>
<tr>
<td>**$175k funded in FY18-19 budget. Amount will be decreased if restroom replacements are funded.</td>
<td></td>
</tr>
<tr>
<td>Shoreline Stabilization</td>
<td>$1,640,000</td>
</tr>
<tr>
<td>**Total</td>
<td><strong>$11,530,000</strong></td>
</tr>
</tbody>
</table>

In addition to these projects, the City has applied for a $5 million loan from the Department of Boating & Waterways to rebuild D&E Docks, which hold 88 boat slips. These docks are more than 50 years old, and have far outlived their useful life. Staff learned that the State did not allocate funding for loans to public marinas in the FY19 State budget. Our application will be considered for funding in the next fiscal year.

**Camps**

In August of 2013, the California Rim Fire destroyed Berkeley Tuolumne Family Camp (BTC). The fire was declared a federal disaster, which means the Camp rebuilding qualifies for funding from the Federal Emergency Management Authority (FEMA) and the California Office of Emergency Services (CAL OES). While FEMA and CAL OES will contribute a portion of the funding, it is anticipated that the City’s insurance policy will cover a more significant portion of the rebuild costs. The estimate for the total project is approximately $60M, which includes the necessary staff, design, permitting, and construction costs. On April 4, 2017, the City Council funded the estimated City cost share of $3.3 M (which includes the City’s required FEMA grant matching funds).

In early 2017, the City completed the conceptual plan of the BTC Rebuild. This three-year process included approvals from state and federal agencies as well as input from the Berkeley community. On October 17, 2017, the City Council approved a $4.3 M design contract with the architecture firm of Siegel & Strain. Siegel & Strain’s first task was the development of an ‘As- Was plus Code’ design and cost estimate for the Camp (which shows the Camp as it existed before the Fire, plus current building code required upgrades). The subsequent ‘Basis of Design’ report establishes the City’s proposed reconstruction project, which applies both value
engineering and programmatic updates to the As-Was plus Code scope of work. These two documents serve as significant milestones for ongoing insurance negotiations, as well as for the FEMA / CAL OES funding process. Monthly meetings with Insurance, FEMA, and CAL OES representatives to determine coverage and funding are ongoing. It is anticipated that construction will begin in 2020 and be completed in 2022.

In compliance with the California Environmental Quality Act (CEQA), the City published a Notice of Intent to Adopt an Initial Study / Mitigate Negative Declaration for the BTC Project in October, 2018. Simultaneously, the City coordinated the publication of the Environmental Assessment (EA) in compliance with the National Environmental Protection Act (NEPA) on behalf of the United States Forest Service (USFS). The public review periods for both CEQA and NEPA documents has now closed, and the City is in the process of responding to comments and finalizing these documents. It is anticipated that Council will consider adoption of the Final Initial Study / Mitigated Negative Declaration at the January 22, 2019 Council meeting.

In April of 2016, a landslide occurred at the City-owned Cazadero Performing Arts Music Camp, which caused irreparable damage to the existing Jensen dormitory structure. The cost to rebuild the damaged dormitory and fix the landslide, which includes the repair of Austin Creek Road, is estimated at approximately $2M, the bulk of which is expected to be covered by insurance. In 2016, the City completed an emergency removal of fifteen large hazardous trees in the slide area that threatened existing structures and also demolished the damaged Jensen Dormitory. In 2017, the landslide was permanently repaired. The City is in the process of conducting a competitive process for the detailed design of the Jensen Dormitory, with construction expected in FY2020.

During the summer of 2018, the City completed the Echo Lake Camp leach field system renovation. In October 2018, the City completed the conceptual design for the Echo Lake campwide ADA improvements. The detailed design for these improvements is currently underway, with construction of phase one of the project anticipated in FY2020 (the phase one project budget is approximately $600,000).

Parks, Medians and Open Space

In 2010, the City conducted a public process to allocate $4,876,584 from the EBRPD Measure WW parks bond program to sixteen parks improvement projects. From that original list of 16 projects, 14 have been completed. Most recently, the Becky Temko Play Equipment Renovation was completed in August 2018, and the following final two projects will be completed within the next twelve months: the John Hinkel Park Upper Play Equipment ADA Project (currently in design), and the James Kenney Park Play Equipment Renovation (currently in final design).

Also in FY2019, the design of the Rose Garden Phase 2 project will be completed using $1.1 million in Parks Tax funds. Construction is anticipated to start in Summer 2019. This project will complete the remaining 80% of the trellis structure and the ADA access improvements to the trellis. The Parks Tax is also funding the Glendale LaLoma Basketball Court Renovation (in construction), the San Pablo Park Restroom Renovation (upcoming construction), and the final design of the Ohlone Park Basketball Court and Picnic Area Renovation and Strawberry Creek Park Phase 2 improvements. Additionally, the John Hinkel Park Upper Picnic Area
Renovation Project, funded by insurance, will be submitted to the Building Department for permit approval.

The Measure T1 Phase One projects include the Live Oak Community Center Renovation, the San Pablo Park Tennis Courts Renovation, the San Pablo Park 5-12 year old Play Area Renovation, the Rose Garden Tennis Courts and Pathways renovation, the George Florence Park 2-5 and 5-12 year old Play Area Renovations, and the Grove Park Ballfield Renovation.

BACKGROUND

Summary of facilities and infrastructure inventory
The Parks, Recreation & Waterfront Department (PRW) is responsible for managing, maintaining, and upgrading an extensive portfolio of community-serving parks and parks facilities: 52 parks, 4 community centers, 1 clubhouse, 2 pools, 15 sports fields, 49 sports courts, 63 play areas, 35 picnic areas, 35,000 street and park trees, 152 landscaped street medians and triangles, 263 irrigation systems, and 29 restrooms and out buildings. In addition, PRW operates and maintains the Berkeley Waterfront and its related facilities, including the marina basin with boat docking facilities and restrooms for over 1,000 rentable boat slips; parking lots; parks and trails; the Adventure Playground and Shorebird Nature Center; City-owned commercial buildings at 199 Seawall Drive and 125-127 University Ave and numerous commercial leases, as well as other infrastructure. In addition, the City operates or owns three large Residential Summer Family camps in remote areas that contain numerous buildings and infrastructure that support over 800 overnight guests per day.

Prior Council communications
Capital and major maintenance needs have been presented to Council in a number of recent reports:

In an Off-Agenda memo on October 5, 2018⁹, the City Manager provided Council with a detailed update on the Berkeley Tuolumne Camp Project.

In an Off-Agenda memo on April 12, 2017¹⁰, the City Manager provided Council with a detailed update on the Waterfront and Marina Fund, describing financial concerns related to safety and infrastructure challenges.

At a Worksession on April 4, 2017¹¹, Parks, Recreation & Waterfront and Public Works provided an overview of current capital projects and unfunded needs.

At a Worksession on November 7, 2017, Parks, Recreation & Waterfront and Public Works provided an overview of current capital projects and unfunded needs¹²; as well as a bi-annual report on the Measure T1 City Infrastructure Bond Program¹³.

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⁹ https://www.cityofberkeley.info/uploadedFiles/Clerk/Level_3 - General/Berkeley%20Tuolumne%20Camp%20100518.pdf
¹⁰ https://www.cityofberkeley.info/uploadedFiles/Clerk/Level_3 - General/Marina%20Fund%20Update%20041218.pdf
At a Worksession on October 18, 2016, Parks, Recreation & Waterfront and Public Works provided an overview of current capital projects and unfunded needs.\(^{14}\)

In an April 5, 2016 off-agenda report, Parks, Recreation & Waterfront detailed capital and major maintenance projects and unfunded needs.\(^{15}\)

A January 19, 2016 report to Council on City care and shelter sites described $16.8M in needs at senior centers and community centers for seismic upgrade & deferred maintenance repairs.\(^{16}\)

The Council-adopted FY16-FY17 Capital Improvement Program provides an overview of planned projects and unfunded needs.\(^{17}\)

On March 24, 2015, two worksession reports, Parks, Recreation & Waterfront and Public Works, presented capital improvement and major maintenance needs and 5-year plans.\(^{18}\)

**Capital & Major Maintenance Prioritization Process**

Project prioritization occurs in the following way: 1) staff prioritizes needs according to the following criteria: protect life safety; fix and maintain existing infrastructure; provide community-wide benefits; promote geographic and racial equity; and leverage existing funds; 2) Commissions and the public provide feedback; and 3) Council approves the proposed work plan for capital projects during the biennial budget process.

**ENVIRONMENTAL SUSTAINABILITY**

The City aims to provide safe, green, accessible and efficient facilities and infrastructure. Staff evaluates the environmental impacts of all proposed projects and seeks to integrate energy and water efficiency improvements in all capital and major maintenance projects.

**CONTACT PERSONS**

Scott Ferris, Parks, Recreation & Waterfront, 510-981-6700
Christina Erickson, Parks, Recreation & Waterfront, 510-981-6703

Attachment:

Exhibit A: Waterfront Unfunded Capital & Major Maintenance Needs


\(^{15}\) [http://www.cityofberkeley.info/uploadedFiles/Clerk/Level_3_-_General/Parks%20CIP%20Plan%20FY16-FY19%20FY17_final.pdf](http://www.cityofberkeley.info/uploadedFiles/Clerk/Level_3_-_General/Parks%20CIP%20Plan%20FY16-FY19%20FY17_final.pdf)

\(^{16}\) [http://www.ci.berkeley.ca.us/WorkArea/linkit.aspx?LinkIdentifier=id&ItemID=114427](http://www.ci.berkeley.ca.us/WorkArea/linkit.aspx?LinkIdentifier=id&ItemID=114427)

\(^{17}\) [http://www.ci.berkeley.ca.us/uploadedFiles/Manager/Budget/FY%202016%20and%20FY%202017%20Adopted%20CIP%20Book.pdf](http://www.ci.berkeley.ca.us/uploadedFiles/Manager/Budget/FY%202016%20and%20FY%202017%20Adopted%20CIP%20Book.pdf)

**Waterfront Unfunded Capital & Major Maintenance Needs**

(for existing facilities & infrastructure as of Oct 2018)

Note: No new facilities are proposed on this list.

Immediate needs are highlighted in yellow.

<table>
<thead>
<tr>
<th>Project</th>
<th>Cost Estimate</th>
<th>Funding Identified?</th>
<th>District</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Waterfront</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Berkeley Marina Area Specific Plan</td>
<td>$1,200,000</td>
<td>$150,000 funded in FY18-19</td>
<td>1/2</td>
</tr>
<tr>
<td><strong>Waterfront Pier and Docks (Ranked in order of priority)</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Finger Dock Replacements</td>
<td>$850,000</td>
<td>$100,000 funded in FY18-19</td>
<td>1</td>
</tr>
<tr>
<td>Piling Replacement</td>
<td>$2,500,000</td>
<td></td>
<td>1</td>
</tr>
<tr>
<td>Electrical Upgrade - O Dock</td>
<td>$1,100,000</td>
<td></td>
<td>1</td>
</tr>
<tr>
<td>Electrical Upgrade - K Dock</td>
<td>$300,000</td>
<td></td>
<td>1</td>
</tr>
<tr>
<td>Dock Replacement / Reconfiguration (D-E)</td>
<td>$7,500,000</td>
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<td>1</td>
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<tr>
<td>Main Channel Dredging</td>
<td>$6,000,000</td>
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<td>1</td>
</tr>
<tr>
<td>Dock Replacement- J, K, L, M, N, O</td>
<td>$40,000,000</td>
<td></td>
<td>1</td>
</tr>
<tr>
<td>Berkeley Pier Renovation</td>
<td>$25,000,000</td>
<td></td>
<td>1/2</td>
</tr>
<tr>
<td>Note: Conceptual Planning and Analysis is underway</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Waterfront Pathways, Shoreline and Buildings (Priority ranked)</strong></td>
<td></td>
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</tr>
<tr>
<td>Marina Restrooms Upgrades -7 (K) (Est. until replaced)</td>
<td>$500,000</td>
<td>$175,000 funded in FY18-19</td>
<td>1/2</td>
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<tr>
<td>Shoreline Stabilization</td>
<td>$1,640,000</td>
<td></td>
<td>2</td>
</tr>
<tr>
<td>Marina Restrooms - Replacement of DE, FG, K, LM and O (est. $500k/each)</td>
<td>$2,500,000</td>
<td></td>
<td>1/2</td>
</tr>
<tr>
<td>Cesar Chavez Park Perimeter Path/Amenities</td>
<td>$1,000,000</td>
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<td>1</td>
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<tr>
<td>Frontage Road Bay Trail Slurry Seal (Microsurfacing)</td>
<td>$325,000</td>
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<td>1/2</td>
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<tr>
<td>Marina-Admin Building (K)</td>
<td>$100,000</td>
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<tr>
<td>125-127 University Improvements</td>
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<tr>
<td>Shorebird Nature Center-classroom (K)</td>
<td>$40,000</td>
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<tr>
<td><strong>Waterfront Parking Lots (Ranked in order of priority)</strong></td>
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<td></td>
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<tr>
<td>F &amp; G Parking Lot - Pavement, Drainage and ADA</td>
<td>$650,000</td>
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<tr>
<td>O Parking Lot - Pavement, Drainage and ADA</td>
<td>$960,000</td>
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</tr>
<tr>
<td>J &amp; K Parking Lot - Pavement Rehab, Drainage and ADA</td>
<td>$1,005,000</td>
<td></td>
<td>1</td>
</tr>
<tr>
<td>Skates/N Lot Pavement, Drainage and ADA</td>
<td>$1,380,000</td>
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<tr>
<td>Launch Ramp Lots Pavement Rehab, Drainage and ADA</td>
<td>$1,927,000</td>
<td></td>
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<tr>
<td>L &amp; M Lot - Lot Pavement Rehab, Drainage and ADA</td>
<td>$1,250,000</td>
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<tr>
<td>Lordships Lot Pavement, Drainage and ADA</td>
<td>$2,380,000</td>
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<tr>
<td>Marina Blvd Off-Street Parking Area</td>
<td>$200,000</td>
<td></td>
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<tr>
<td>Marina Area Trash Enclosures / Code Upgrades</td>
<td>$480,000</td>
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<tr>
<td><strong>Waterfront Streets (Ranked in order of priority)</strong></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Spinnaker Way Drainage &amp; Pavement Improvements</td>
<td>$1,500,000</td>
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<tr>
<td>Marina Blvd</td>
<td>$700,000</td>
<td></td>
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<tr>
<td>University Avenue (Marina Blvd to Seawall Dr)</td>
<td>$650,000</td>
<td></td>
<td>1/2</td>
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<tr>
<td>Seawall Drive</td>
<td>$2,000,000</td>
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<td>1/2</td>
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<tr>
<td><strong>Waterfront Projects Total</strong></td>
<td>$106,837,000</td>
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