



Office of the City Manager

CONSENT CALENDAR  
July 25, 2017

To: Honorable Mayor and Members of the City Council

From: Dee Williams-Ridley, City Manager

Submitted by: Paul Buddenhagen, Director, Health, Housing & Community Services Department

Subject: Alameda County Coordinated Entry System (CES) Grant

RECOMMENDATION

Adopt a Resolution authorizing the City Manager to receive funds and execute any agreements and amendments resulting from a three year grant from Alameda County Health Care Services Agency (HCSA) to fund a Housing Resource Center and Coordinated System to Prevent and End Homelessness, and execute resulting contracts for services with Berkeley Food and Housing Project (BFHP) and the City of Albany.

FISCAL IMPACTS OF RECOMMENDATION

Accepting this grant will result in a three-year contract of approximately \$4,432,000 between the City of Berkeley and Alameda County HCSA, with approximately \$1.7 million available in year one (FY 2018), and \$1.3 million available in years two (FY 2019) and three (FY 2020) (funds to be deposited in revenue codes: 421-7906-331-1230). Up to \$113,000 annually would support the Health, Housing and Community Service Department's grant related activities (budget codes: 421-7906-463-various). The remaining funds will be subcontracted to the City of Albany and BFHP (budget codes: 421-7906-463-3510). The City of Albany would receive up to \$31,000 each year for grant related activities and BFHP up to \$1,600,000 in year one and \$1,210,000 in years two and three to expand services at the Hub.

Should City Council approve the recommendation above, funding will be added to an existing two-year allocation of City funds for BFHP (CMS No. SGYNB) for a total not to exceed \$3,612,320 in FY2018 plus \$3,222,320 in FY2019. The remaining third year of funding for BFHP will be added to their next two-year contract, beginning in July 2019. The City Manager would enter into a new contract with the City of Albany for a total not to exceed \$93,000 (CMS No. HKBG6) for the period August 1, 2017 through June 30, 2020.

The FY 2018 grant funds will be appropriated as part of the First Amendment to the FY 2018 Annual Appropriations Ordinance. Funds for FY 2019 and FY 2020 will be included in the Annual Appropriations Ordinances for those respective fiscal years.

#### CURRENT SITUATION AND ITS EFFECTS

In February 2017 Alameda County's Health Care Services Agency (HCSA) and Housing and Community Development Department (HCD) released a Request for Proposals for Housing Resources Centers and Coordinated System to Prevent and End Homelessness. The intent of the funding released through the RFP is to create a network of regional Housing Resource Centers (similar to the Hub in Berkeley) which will implement services as part of a Coordinated Entry System (CES) for persons experiencing homelessness or at-risk of homelessness throughout Alameda County. The system will focus on helping people get and keep permanent housing as quickly as possible.

Contracts awarded under the RFP will be funded by a combination of sources:

1. Whole Person Care funds: a pilot program under Medi-Cal Section 1115 Waiver which is targeted to "high utilizers" of expensive health care services;
2. "Boomerang" funds: an annual allocation of funds resulting from the dissolution of the County's Redevelopment Agency, which will be targeted to addressing affordable housing and homelessness; and
3. Federal Continuum of Care Funds: funds from the U.S. Department of Housing and Urban Development (HUD) which can cover certain costs of operating a county-wide Coordinated Entry System.

Funding under the RFP was divided into five regions, and was based on an estimated demand for homeless services across the regions using point-in-time homeless count and annual data collected in the county-wide Homeless Management Information System. The cities of Berkeley and Albany were assigned to one region by the County. The City of Emeryville has elected to partner with Berkeley and Albany because it has an existing contract with BFHP to provide outreach in Emeryville. Should Council approve the recommendation, all three cities will collaborate to continue to fund BFHP to serve homeless single individuals in all three jurisdictions via coordinated entry through the Hub.

The City of Berkeley applied on April 4, 2017 as the lead agency for funding for the North County region that includes Albany and Emeryville. The application was for a Housing Resource Center that serves single homeless individuals only. City staff were notified on April 28, 2017 that our proposal was accepted. Alameda County funding will be used to expand the capacity of the Hub to more adequately meet the demand for services and housing measured through ongoing data collection and supported by data from the January 2017 point-in-time count.

The majority of the homeless population in Berkeley is single adults. The 2017 homeless count estimated that there were 18 family households in Berkeley with 50 family members, only three of whom, from one family, were unsheltered. Because of the low number of families in Berkeley, Albany and Emeryville, the cities agreed to partner with the city of Oakland to serve homeless families through a single entry point. Oakland was awarded funding by Alameda County under the same RFP to provide services to homeless families throughout northern Alameda County, including Berkeley, Albany and Emeryville. Entry into the north county family constellation of services will be via the county-wide call center or via outreach workers and case managers. These staff will reach out to homeless families and offer assessment, housing navigation and rental subsidies.

### BACKGROUND

The City of Berkeley began operating its own Housing Resource Center, the Hub, in January of 2016 through a contract with BFHP. Since its inception, the Hub has housed over 70 long-term disabled homeless people in permanent housing and placed many more in emergency shelter, transitional housing, alcohol and drug treatment, and benefits advocacy services. Current staffing at the Hub cannot meet the demand for services. The latest point-in-time count reported that there were 664 unsheltered homeless people in Berkeley on January 30, 2017. The Hub currently has capacity to serve 100 clients in housing navigation services at any given point in time. During its first year of operation, the Hub collected data and assessed 1,676 people, of which 926 (55%) were chronically homeless<sup>1</sup>, the remainder being literally homeless<sup>2</sup>. Of those who were assessed, 599 chronically homeless people identified a connection with Berkeley. Funding through Alameda County will augment the existing staffing at the Hub by adding three housing navigators (to help clients obtain housing), three housing care manager positions (to stabilize clients in housing), two outreach workers, clinical supervision (to enable the Hub to bill MediCal in future after the three-year grant is finished), and rapid re-housing and other temporary financial assistance. A small percentage of the funding will be used for City staff to implement the program, which includes reporting, billing and monitoring contract deliverables.

### ENVIRONMENTAL SUSTAINABILITY

There are no identifiable environmental impacts or opportunities associated with the subject of this report.

### RATIONALE FOR RECOMMENDATION

A Coordinated Entry System (CES) is a standardized method to connect people experiencing homelessness to resources available in the community. HUD requires that every community receiving HUD funding throughout the country operate a CES. Alameda County receives almost \$34 million each year from HUD for homeless services, which would be at risk of recapture if the County did not develop a CES.

---

<sup>1</sup> Chronically homeless individuals have been continuously homeless for a year or more and are living with a disability.

<sup>2</sup> People who are sleeping in a place not meant for human habitation, or in a shelter or transitional housing program.

EveryOne Home, the body charged with coordinating efforts to end homelessness in Alameda County, led a county-wide effort over the past two years to design a county-wide CES<sup>3</sup>. The RFP issued by Alameda County will partially fund the creation of a county-wide CES, which includes a centralized call center and five Housing Resource Centers (like Berkeley's Hub). Participation in the county-wide system is critical to the city of Berkeley and its providers. Programs located in Berkeley receive more than \$4.8 million in HUD funding each year to provide transitional and permanent supportive housing to hundreds of homeless people.

ALTERNATIVE ACTIONS CONSIDERED

None.

CONTACT PERSON

Kristen Lee, Manager, Housing & Community Services Division, (510) 981-5427

Attachments:

1: Resolution

---

<sup>3</sup> See here for more information: <http://everyonehome.org/our-work/coordinated-entry-system/>

RESOLUTION NO. ##,###-N.S.

ALAMEDA COUNTY COORDINATED ENTRY SYSTEM (CES) GRANT

WHEREAS, the Alameda County Health Care Services Agency (HCSA) has awarded funding to the City of Berkeley to fund a Housing Resource Center and Coordinated System to Prevent and End Homelessness; and

WHEREAS, acceptance of this grant will result in a three-year contract of approximately \$4,432,000 between the City of Berkeley and Alameda County HCSA, with approximately \$1.7 million available in year one (FY2018), and \$1.3 million available in years two (FY19) and three (FY20) (funds to be deposited in revenue codes: 421-7906-331-1230); and

WHEREAS, up to \$113,000 annually of the grant would support the Health, Housing and Community Service Department's grant-related activities (budget code: 421-7906-463-various); and

WHEREAS, the remaining funds will be subcontracted to the City of Albany and the Berkeley Food and Housing Project. The City of Albany will receive up to \$31,000 each year for grant related activities and the Berkeley Food and Housing Project up to \$1,600,000 in year one and \$1,210,000 in years two and three to expand services at the Hub (budget codes 421-7906-463-3510).

NOW THEREFORE, BE IT RESOLVED by the Council of the City of Berkeley that the City Manager is hereby authorized to receive funds and execute any agreements (CMS No. TDV76) and amendments resulting from a three-year grant awarded from the Alameda County Health Care Services Agency (HCSA) to support an expansion of homeless coordinated entry services serving Berkeley, Albany and Emeryville.

BE IT FURTHER RESOLVED that the City Manager is authorized to:

1. Enter into a contract with the Berkeley Food and Housing Project and add up to \$1,600,000 for fiscal year 2018 and \$1,210,000 for fiscal year 2019 to an existing allocation of city funds for fiscal years 2018 and 2019 for a total not to exceed \$3,612,320 in FY2018 and \$3,222,320 in FY2019 (CMS No. SGYNB). Funding is for the implementation of a housing resource center.
2. Enter into a contract with the City of Albany for a total not to exceed \$93,000 (CMS No. HKBG6) for the period August 1, 2017 through June 30, 2020 for services related to the operation of the BFHP housing resource center.

A signed copy of said documents, agreements and any amendments will be kept on file in the Office of the City Clerk.

