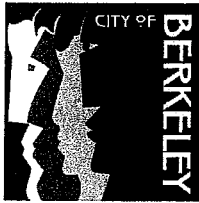


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Addressing Homelessness in Berkeley: *Analysis and Recommendations for the Pathways Project*

HEALTH, HOUSING, AND COMMUNITY SERVICES DEPARTMENT

CITY OF BERKELEY

27 JUNE 2017

Pathways Project

- On April 4th, Council voted unanimously to send the Pathways Project to staff for further analysis.
- On June 27th, Council allocated \$400,000 to Pathways Project capital expenses.
 - This report focuses on program staffing and operational expenses only.
- There are 4 new homeless programs identified in the Pathways Project:
 - Encampment Resolution Team
 - STAIR Center
 - Bridge Living Community → *Based on San Francisco's Navigation Centers*
 - Homeward Bound program

Navigation Centers: Programs, not Places

Both STAIR Center and Bridge Living Community are modeled after San Francisco's Nav Centers:

15:1 client-case manager ratio + No curfews – requires 24/7 support staff + Pets, partners, possessions + Meals on demand + Housing navigation, benefits, and documents ----- = <i>higher staffing and operations costs</i>

Estimated Costs

<u>PROGRAM</u>	<u>YEAR 1</u>	<u>ONGOING</u>
Encampment Resolution Team	\$400,000	\$360,000
STAIR Center	\$1,800,000	\$1,600,000
Bridge Living Community	\$2,300,000	\$2,100,000
Homeward Bound	\$90,000	\$90,000
1 FTE City Staff	\$190,000	\$190,000
Capital Costs	unknown	unknown
Full Program TOTAL	\$4,800,000	\$4,300,000
Hybrid Alternative TOTAL	\$2,800,000	\$2,600,000

Staff Recommendation

Staff Recommends funding Hybrid Alternative Model

- 80% Bridge Living Community beds, 20% STAIR Center beds
- Homeward Bound pilot
- Est. cost: \$2.6M annually for 100 beds, \$1.42M for 50 beds

Rationale for Recommendation:

- Allows "piloting" of three of the four components
- More cost efficient
- Retains focus on housing and Coordinated Entry while also addressing encampment impacts on businesses and residents

On 6/16, the Ad Hoc Subcommittee on Homelessness voted to support this recommendation with two additions: Encampment Resolution Team & Illegal dumping