Addressing Homelessness in Berkeley:
Analysis and Recommendations for the Pathways Project

HEALTH, HOUSING, AND COMMUNITY SERVICES DEPARTMENT
CITY OF BERKELEY
27 JUNE 2017

Pathways Project

• On April 4th, Council voted unanimously to send the Pathways Project to staff for further analysis.
• On June 27th, Council allocated $400,000 to Pathways Project capital expenses.
  • This report focuses on program staffing and operational expenses only.
• There are 4 new homeless programs identified in the Pathways Project:
  • Encampment Resolution Team
  • STAIR Center
  • Bridge Living Community Based on San Francisco’s Navigation Centers
  • Homeward Bound program
Navigation Centers: Programs, not Places

Both STAIR Center and Bridge Living Community are modeled after San Francisco's Nav Centers:

- 15:1 client-case manager ratio
- No curfews – requires 24/7 support staff
- Pets, partners, possessions
- Meals on demand
- Housing navigation, benefits, and documents

= Higher staffing and operations costs

Estimated Costs

<table>
<thead>
<tr>
<th>PROGRAM</th>
<th>YEAR 1</th>
<th>ONGOING</th>
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<tbody>
<tr>
<td>Encampment Resolution Team</td>
<td>$400,000</td>
<td>$360,000</td>
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<tr>
<td>STAIR Center</td>
<td>$1,800,000</td>
<td>$1,600,000</td>
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<tr>
<td>Bridge Living Community</td>
<td>$2,300,000</td>
<td>$2,100,000</td>
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<tr>
<td>Homeward Bound</td>
<td>$90,000</td>
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<td>1 FTE City Staff</td>
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<td>Capital Costs</td>
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<td>Full Program TOTAL</td>
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<td>Hybrid Alternative TOTAL</td>
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<td>$2,600,000</td>
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</table>
Staff Recommendation

Staff Recommends funding Hybrid Alternative Model

- 80% Bridge Living Community beds, 20% STAIR Center beds
- Homeward Bound pilot
- Est. cost: $2.6M annually for 100 beds, $1.42M for 50 beds

Rationale for Recommendation:

- Allows “piloting” of three of the four components
- More cost efficient
- Retains focus on housing and Coordinated Entry while also addressing encampment impacts on businesses and residents

On 6/16, the Ad Hoc Subcommittee on Homelessness voted to support this recommendation with two additions: Encampment Resolution Team & Illegal dumping