

Office of the Mayor

## ACTION CALENDAR

May 30, 2017

To: Members of the City Council  
 From: Mayor Jesse Arreguin and Councilmember Kate Harrison  
 Subject: Housing Related Referrals

### RECOMMENDATION

Review the list of outstanding affordable housing-related Council referrals and direct the City Manager to implement a short-term Affordable Housing Action Plan based on the following priority items: Funding, New Development/Land Acquisition, Policies, Permit Streamlining, Anti-Displacement, and Staffing.

### **FUNDING:**

#### Short Term

- Eliminate discount in Affordable Housing Fee if paid at issuance of building permit; require full fee at building permit, add periodic increase by reference to California Construction Cost Index (CCCI).
- Increase commercial housing linkage fee by CCCI.
- Adopt Council policy that 2/3rds of short term rental tax be allocated to AHTF (with remaining 1/3 to the arts).
- Work with Rent Board to examine shortfalls in current collection of business license tax.

#### Medium Term

- Collaborate with BHA Board to invest capital funds from sale of the public housing for more affordable housing. A possible option is to have loans repaid with income from project-based vouchers.
- Include Land Value Capture fee in future area development plans

### **NEW DEVELOPMENT/LAND ACQUISITION:**

#### Short Term

- Develop Measure U1 Priorities and Implementation Criteria. Include consideration of ability to leverage funds and possible bonding against revenues.
- Design a Small Sites Program to assist non-profits in acquiring existing properties that fall under certain criteria with the intention of allocating \$1-\$2 million annually. As a first step, contact owners of seven apparently vacant properties constituting 68 rental units for their interest in selling them to nonprofits affordable housing developers or land trusts that could rehabilitate them and then rent the units at affordable rents.

- Develop an ordinance modeled after Washington D.C.'s Tenant Opportunity to Purchase Act that offers existing tenants the first right of refusal when property owners place rental property on the sale market, which can be transferred to a qualifying affordable housing provider.
- Identify Parcels of City owned land appropriate for citing assisted-living modular micro unit buildings; take affirmative steps to speed the permitting and approvals process; obtain zoning approval and a building permit and approvals process for the creation of below market housing; identify a housing non-profit to be responsible for managing and operating the building; establish criteria for selecting individuals and determining eligibility.
- Examine and eliminate barriers to building and renting ADUs.
- Provide flexibility to Council to establish higher affordable housing percentage requirements in given areas of the City. Reflect these differences in area plans (e.g., for San Pablo, Adeline Corridors).
- Evaluate feasibility of developing affordable senior housing above Senior Centers.

Medium Term

- Investigate the feasibility of developing workforce housing, in conjunction with Berkeley Unified School District, for teachers and employees. the investigation should include research into what other California cities (such as San Francisco, Oakland, Santa Clara, and San Mateo County) are considering as part of their pursuit of School District workforce housing

**POLICIES:**

Short Term

- Refer to the City Manager and Planning Commission an ordinance to clarify existing preferences in allocating City affordable housing units to Berkeley residents living within 1/2 mile of any new development and tenants evicted under the Ellis Act, expand the second category of preference for eligible tenants displaced under the Ellis Act to include certain tenants displaced through an Owner Move-In or (Measure Y) auction.
- Establish a City maintained online resource that would provide a brief overview of the history and purpose of Below Market Rate (BMR) units, a current list of all buildings that contain BMR units and the characteristics of the units, the % of median income qualification levels for the units, the HUD published income guidelines for % of median and family size, the property owner, rental agent, and/or management company contact information, and other relevant information that would be helpful to potential renters of BMR units. The City shall update the information as more units become available, and quarterly, to ensure that information is current.

Medium Term

- Draft an ordinance for a new City Density Bonus plan to allow developers of multi-family housing to add up to 15% more density.
- Amend planning code to allow housing and other non-commercial uses on ground floor.

- Create specific per acre density standards to strengthen City posture vis-à-vis the State Housing Accountability Act.
- Green Affordable Housing Package policy #1: Prioritize housing over parking in new developments. Reduce parking in R-4.
- Impose fees when multifamily properties are destroyed due to fault of property owner (Demolition ordinance, RHSP, Relocation fees, fines).

**PERMIT STREAMLINING:**

Short Term

- Designate admin powers to Zoning Officer to expedite permit approval for affordable housing.
- Designate admin powers to Zoning Officer to expedite permit approval for affordable housing.

Medium Term

- Streamline AH Permitting process for Projects with majority of AH; Remove Structural barriers to AH (Green AH Package Policy #2).

**ANTI-DISPLACEMENT:**

Short Term

- Establish Office of Anti-Displacement
- Expand legal eviction defense of Berkeley tenants beyond current 10-20% receiving this assistance
- Increase the Rental Assistance Fund for Berkeley tenants.
- Provide housing counseling and legal services for Berkeley's low-income, elderly or disabled distressed homeowners:
- Change administration of Relocation Ordinance to the Rent Board once a unit is determined to be uninhabitable by Code Enforcement (akin to administration of Ellis Act evictions), to insure tenant protections
- Hold fines on Oregon Park Senior Apartments(OSPA) in abeyance with the agreement that and until the OSPA conducts a financial audit and structural review and hire a property manager.
- Develop enforcement tools for Short-Term Rentals/Section 8

Medium Term

- Adopt the following measures to encourage landlords to accept Section 8 and Shelter + Care vouchers: 1. Create a list of qualified, efficient, and affordable contractors vetted by the City, and a discount or waiver of permit fees, to support bringing their unit(s) to code; 2. Provide legal and/or mediation support, offered either through the City or a partner, in negotiating Landlord/Tenant disputes out-of-court; 3. Allow parcel and/or property tax reductions based on the percentage of property of units that are currently Section 8 and/or decided during annual Section 8 inspection; and 4. Identify organizations who can support financial literacy and management for Section 8 tenants, including establishing bank accounts with direct deposit to Landlords.

**STAFFING:**

- Create a City Manager's report on progress of the Housing Action Plan
- Create a Deputy Director or Division Manager

**BACKGROUND**

Berkeley, like other Bay Area cities, is facing an affordable housing crisis. Addressing the housing affordability crisis and preventing homelessness are top priorities of the City government. In April 2016, the Berkeley City Council prioritized 49 housing related items and directed staff to develop a Housing Action Plan. Council directed staff to develop a Housing Action Plan reviewing all 49 housing referrals, researching best practices in other cities, and identifying strategies with the greatest potential to impact Berkeley's housing affordability crisis.

Council specifically authorized funding for up to \$364,000 to \$375,000 to hire staff and consultants to develop a Housing Action Plan. Since that time new referrals have been voted on by Council to address the affordability crisis.

To assist in researching and evaluating affordable housing solutions, Mayor Arreguin convened a Housing Task Force (for a list of members of the Mayor's Housing Task Force see Attachment 2). Several proposals recommended by the Mayor's Task Force have been included in the attached list of priorities.

Given that Berkeley is facing an unprecedented housing affordability crisis, it is critical that Council identify its housing priorities, and staff work to immediately implement those priorities. This item requests that the City Council approve a list of housing related referrals as priority projects for staff implementation this two-year budget cycle, which will allow Berkeley and non-profit partners to leverage state and local funding sources.

**FINANCIAL IMPLICATIONS**

Staff time to implement prioritized housing referrals. Staff work can be leveraged with new funding sources to increase housing resources, including Alameda County Measure A1, Measure U1 and state funds.

**ENVIRONMENTAL SUSTAINABILITY**

No adverse effects to the environment

**CONTACT PERSON**

Jesse Arreguin, Mayor	510-981-7100
Kate Harrison, Councilmember, District 4	510-981-7140

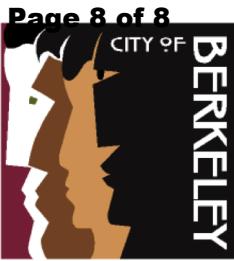
Attachments:

1. Prioritized list of Housing Council referrals
2. Mayor's Housing Task Force members

Duration	Item	Source	2016 RRV Rank (if ranked)
<b>FUNDING</b>			
<b>SHORT TERM</b>	Eliminate discount in Affordable Housing Fee if paid at issuance of building permit; require full fee at building permit, add periodic increase by reference to California Construction Cost Index (CCCI)	Harrison; Mayor's Housing Task Force (CCCI increases)	
	Increase commercial housing linkage fee by CCCI	Mayor's Housing Task Force	
	Adopt Council policy that 2/3rds of short term rental tax be allocated to AHTF (with remaining 1/3 to the arts)	Mayor's Housing Task Force	
	Work with Rent Board to examine shortfalls in current collection of business license tax	Mayor's Housing Task Force	
<b>MEDIUM TERM</b>	Collaborate with BHA Board to invest capital funds from sale of the public housing for more affordable housing. A possible option is to have loans repaid with income from project-based vouchers.	Mayor's Housing Task Force	
	Include Land Value Capture fee in future area development plans	Housing Action Plan; Arreguin; Mayor's Housing Task Force	
	<b>NEW DEVELOPMENT/LAND ACQUISITION</b>		
	Develop Measure U1 Priorities and Implementation Criteria. Include consideration of ability to leverage funds and possible bonding against revenues	HAC; Mayor's Housing Task Force	
<b>SHORT TERM</b>	Design a small sites program to assist non-profits in acquiring existing properties that fall under certain criteria with the intention of allocating \$1-\$2 million annually. As a first step, contact owners of seven apparently vacant properties constituting 68 rental units for their interest in selling them to nonprofits affordable housing developers or land trusts that could rehabilitate them and then rent the units at affordable rents	Housing Action Plan, Arreguin referral, Mayor's Housing Task Force	
	Develop an ordinance modeled after Washington D.C.'s Tenant Opportunity to Purchase Act that offers existing tenants the first right of refusal when property owners place rental property on the sale market, which can be transferred to a qualifying affordable housing provider	Housing Action Plan; Arreguin	
	Identify Parcels of City owned land appropriate for citing assisted-living modular micro unit buildings; take affirmative steps to speed the permitting and approvals process; obtain zoning approval and a building permit and approvals process for the creation of below market housing; identify a housing non-profit to be responsible for managing and operating the building; establish criteria for selecting individuals and determining eligibility	Bartlett / Maio; Drost	

<b>SHORT TERM</b>	Examine and eliminate barriers to building and renting ADUs.	HAC Moderate Income Housing Subcommittee	
	Provide flexibility to Council to establish higher affordable housing percentage requirements in given areas of the City. Reflect these differences in area plans (e.g., for San Pablo, Adeline Corridors)	Harrison, Mayor's Housing Task Force	
	Evaluate feasibility of developing affordable senior housing above Senior Centers	Maio, Wengraf, Harrison	
<b>MEDIUM TERM</b>	Investigate the feasibility of developing workforce housing, in conjunction with Berkeley Unified School District, for teachers and employees. the investigation should include research into what other California cities (such as San Francisco, Oakland, Santa Clara, and San Mateo County) are considering as part of their pursuit of School District workforce housing	Capitelli	
	<b>POLICIES</b>		
<b>SHORT TERM</b>	Refer to the City Manager and Planning Commission an ordinance to clarify existing preferences in allocating City affordable housing units to Berkeley residents living within 1/2 mile of any new development and tenants evicted under the Ellis Act, expand the second category of preference for eligible tenants displaced under the Ellis Act to include certain tenants displaced through an Owner Move-In or (Measure Y) auction	City Council Referral; Drostie	3
	Draft an ordinance for a new City Density Bonus plan to allow developers of multi-family housing to add up to 15% more density	Arreguin - from ASV master list	
<b>MEDIUM TERM</b>	Establish a City maintained online resource that would provide a brief overview of the history and purpose of Below Market Rate (BMR) units, a current list of all buildings that contain BMR units and the characteristics of the units, the % of median income qualification levels for the units, the HUD published income guidelines for % of median and family size, the property owner, rental agent, and/or management company contact information, and other relevant information that would be helpful to potential renters of BMR units. The City shall update the information as more units become available, and quarterly, to ensure that information is current.	Maio	
	<b>Amend planning code to allow housing and other non-commercial uses on ground floor</b>	Housing Action Plan; Wengraf/Worthington/Harrison	14
	Create specific per acre density standards to strengthen City posture vis-à-vis the State Housing Accountability Act	Harrison	
	Green Affordable Housing Package policy #1: Prioritize housing over parking in new developments. Reduce parking in R-4 Impose fees when multifamily properties are destroyed due to fault of property owner (Demolition ordinance, RHSP, Relocation fees, fines)	City Council Referrals; Drostie/Maio City Council Referral	1, 22 41
			<b>PERMIT STREAMLINING</b>

<b>SHORT TERM</b>	Designate admin powers to Zoning Officer to expedite permit approval for affordable housing	Droste/Arreguin; Maio	16
<b>MEDIUM TERM</b>	Designate admin powers to Zoning Officer to expedite permit approval for affordable housing	City Council Referral	78
	Streamline AH Permitting process for Projects with majority of AH; Remove Structural barriers to AH (Green AH Package Policy #2)	City Council Referral; Worthington, Droste	12, 1
<b>ANTI-DISPLACEMENT</b>			
<b>SHORT TERM</b>	Establish Office of Anti-Displacement Expand legal eviction defense of Berkeley tenants beyond current 10-20% receiving this assistance Increase the Rental Assistance Fund for Berkeley tenants. Provide housing counseling and legal services for Berkeley's low-income, elderly or disabled distressed homeowners: Change administration of Relocation Ordinance to the Rent Board once a unit is determined to be uninhabitable by Code Enforcement (akin to administration of Ellis Act evictions), to insure tenant protections Hold fines on Oregon Park Senior Apartments(OSPA) in abeyance with the agreement that and until the OSPA conducts a financial audit and structural review and hire a property manager. Develop enforcement tools for short-term rentals/ section 8	Bartlett Mayor's Housing Task Force Mayor's Housing Task Force Mayor's Housing Task Force Harrison Arreguin Harrison Davila	
<b>MEDIUM TERM</b>	Adopt the following measures to encourage landlords to accept Section 8 and Shelter + Care vouchers: 1. Create a list of qualified, efficient, and affordable contractors vetted by the City, and a discount or waiver of permit fees, to support bringing their unit(s) to code; 2. Provide legal and/or mediation support, offered either through the City or a partner, in negotiating Landlord/Tenant disputes out-of-court; 3. Allow parcel and/or property tax reductions based on the percentage of property of units that are currently Section 8 and/or decided during annual Section 8 inspection; and 4. Identify organizations who can support financial literacy and management for Section 8 tenants, including establishing bank accounts with direct deposit to Landlords.		
<b>MANAGEMENT</b>			
<b>SHORT TERM</b>	Create a Manager's report on progress against the Housing Action Plan Create a Deputy Director or Division Manager	Housing Action Plan	
<b>MEDIUM TERM</b>	Develop ordinances to encourage student housing near campus; zone for housing close to campus Develop policy to encourage housing for seniors Modify inclusionary policy to include units below 50% and above 80% AMI	Housing Action Plan Housing Action Plan Housing Action Plan	



Office of the Mayor

Jesse Arreguín  
Mayor

## **Mayor Arreguin's Housing Task Force**

Steve Barton, former Director, Berkeley Housing Department  
Neil Mayer, former Director, Berkeley Community Development Department  
Carole Norris, Chair, Berkeley Housing Authority  
Rob Wrenn, Commissioner, Berkeley Planning Commission  
Gene Poschman, Chair, Berkeley Planning Commission  
Dan Sawislak, Resources for Community Development  
Terrie Light, Berkeley Food and Housing Project  
Rick Lewis, Bay Area Community Land Trust  
Tierien Steinbach, Executive Director, East Bay Community Law Center  
Margarettta Lin, Dellums Institute  
Eugene Turitz, Friends of Adeline  
Nico Calavita, Professor Emeritus of Planning, impact fees expert  
Marian Wolfe, Vice Chair, Housing Advisory Commission  
Teddy Ky-Nam Miller, Policy Link  
Jay Kelekian, Executive Director, Berkeley Rent Board  
Cherie Soquist, Deputy Director, Berkeley Rent Board  
Matthew Brown, Rent Board Staff Attorney  
Brendan Darrow, Rent Board Staff Attorney  
Leah Simon-Weisberg, Rent Board Commissioner, Centro Legal de la Raza  
John Selawsky, Chair, Berkeley Rent Board  
Igor Tregub, Chair, Housing Advisory Commission  
Sam Davis, Professor of Architecture Emeritus, UC Berkeley  
Bill Wilkins, Executive Director, Berkeley Housing Authority  
Councilmember Cheryl Davila  
Councilmember Kate Harrison