



Berkeley Homeless  
Services Panel of Experts

## MEETING AGENDA February 2, 2022 – 7:00 PM

Join Zoom Meeting: <https://zoom.us/j/92491365323>

To join by phone: Dial 1-669-900-6833 and enter Meeting ID: 924 9136 5323

Commission Secretary: Josh Jacobs ([jjacobs@cityofberkeley.info](mailto:jjacobs@cityofberkeley.info); 510-225-8035)

**Mayor Arreguin:**

Carole Marasovic

**Ben Bartlett:**

Paul Kealoha-Blake

**Susan Wengraf:**

Vacant

**Rashi Kesarwani:**

Michael de la Guardia

**Kate Harrison:**

Holly Scheider

**Rigel Robinson:**

Anthony Carrasco

**Terry Taplin:**

Denah Bookstein

**Sophie Hahn:**

Vacant

**Lori Droste**

Vacant

1. Roll Call.
2. Public Comment on non-agenda items.
3. Approval of Minutes from January 5, 2022. [Attachment 1].

### **Updates/Action Items:**

4. Agenda Approval.
5. Chair update.
6. Presentation on crisis stabilization program model in Bend, Oregon with Q&A and Commission discussion.
7. Presentation on family homelessness with Q&A and Commission discussion.
8. Staff to provide presentation of all streams of City funding allocated for services, across divisions, provided to the homeless population.
9. Staff to update on homeless Point-in-Time Count.
10. Chair and Vice-Chair election.
11. Adjourn.

### **Attachments:**

1. Minutes from regular meeting of January 5, 2022.
2. Ending Family Homelessness in the City of Berkeley.

***Pursuant to Section 3 of Executive Order N-29-20, issued by Governor Newsom on March 17, 2020, this meeting of the City Council will be conducted exclusively through teleconference and Zoom videoconference. Please be advised that pursuant to the Executive Order and the Shelter-in-Place Order, and to ensure the health and safety of the public by limiting human contact that could spread the COVID-19 virus, there will not be a physical meeting location available.***

*A Vibrant and Healthy Berkeley for All*

2180 Milvia Street, 2<sup>nd</sup> Floor, Berkeley, CA 94704 Tel: 510. 981.5435 TDD: 510.981.6903 Fax: 510. 981.5450  
E-mail: [hspe@cityofberkeley.info](mailto:hspe@cityofberkeley.info) | [Homeless Services Panel of Experts](http://Homeless Services Panel of Experts)

***If you do not wish for your name to appear on the screen, then use the drop-down menu and click on "rename" to rename yourself to be anonymous. To request to speak, use the "raise hand" icon by rolling over the bottom of the screen.***

***To join by phone: Dial 1-669-900-6833 and enter Meeting ID: 938 4539 3201. If you wish to comment during the public comment portion of the agenda, Press \*9 and wait to be recognized by the Chair.***

***Correspondence and Notice of Decision Requests:***

Deadlines for Receipt:

- A) Supplemental Materials must be received by 5 PM the day before the meeting.
- B) Supplemental Communications must be received no later than noon the day of the meeting.

Procedures for Distribution:

- A) Staff will compile all Supplemental Materials and Supplemental Communications received by the deadlines above into a Supplemental Packet, and will print 15 copies of this packet for the Commission meeting.
- B) For any Supplemental Material or Communication from a Commissioner received after these deadlines, it is the Commissioner's responsibility to ensure that 15 printed copies are available at the meeting. Commissioners will not be reimbursed for any printing or materials expenses.
- C) Staff will neither print nor distribute Supplemental Communications or Materials for subcommittee meetings.

Procedures for Consideration:

- A) The Commission must make a successful motion to accept and receive all Supplemental Materials and Communications into the record. This includes the Supplemental Packet compiled by staff.
- B) Each additional Supplemental Material or Communication received by or before the meeting that is not included in the Supplemental packet (i.e., those items received after the respective deadlines above) must be individually voted upon to be considered by the full Commission.
- C) Supplemental Materials subject to a Commission vote that are not accepted by motion of the Commission, or for which there are not at least 15 paper copies (9 for each Commission seat, one for staff records, and 5 for the public) available by the scheduled start of the meeting, may not be considered by the Commission.

***\*Supplemental Materials*** are defined as any items authored by one or more Commissioners, pertaining to an agenda item but available after the agenda and packet for the meeting has been distributed, on which the Commission is asked to take vote at the meeting. This includes any letter to Council, proposed Council report, or other correspondence on behalf of the Commission for which a full vote of the Commission is required.

***\*\*Supplemental Communications*** are defined as written emails or letters from members of the public or from one or more Commissioners, the intended audience of which is the full Commission. Supplemental Communications cannot be acted upon by the Commission, and they may or may not pertain to agenda items.

*Any writings or documents provided to a majority of the Commission regarding any item on this agenda will be made available for public inspection at Health, Housing & Community Services Department located at 2180 Milvia Street, 2nd Floor.*

**Public Comment Policy:**

*Members of the public may speak on any items on the Agenda and items not on the Agenda during the initial Public Comment period. Members of the public may not speak more than once on any given item. The Chair may limit public comments to 3 minutes or less.*

*Any writings or documents provided to a majority of the Commission regarding any item on this agenda will be made available for public inspection at Health, Housing & Community Services Department located at 2180 Milvia Street, 2nd Floor.*

**COMMUNITY ACCESS INFORMATION**

*This meeting is being held in a wheelchair accessible location. To request a disability-related accommodation(s) to participate in the meeting, including auxiliary aids or services, please contact the Disability Services specialist at 981-6342 (V) or 981-6345 (TDD) at least 3 business days before the meeting date. Please refrain from wearing scented products to this meeting.*

*Communications to Berkeley boards, commissions or committees are public record and will become part of the City's electronic records, which are accessible through the City's website. Please note: e-mail addresses, names, addresses, and other contact information are not required, but if included in any communication to a City board, commission or committee, will become part of the public record. If you do not want your e-mail address or any other contact information to be made public, you may deliver communications via U.S. Postal Service or in person to the secretary of the relevant board, commission or committee. If you do not want your contact information included in the public record, please do not include that information in your communication. Please contact the secretary to the relevant board, commission or committee for further information. The Health, Housing & Community Services Department does not take a position as to the content. Communications to Berkeley boards, commissions or committees are public record and will become part of the City's electronic records, which are accessible through the City's website. Please note: e-mail addresses, names, addresses, and other contact information are not required, but if included in any communication to a City board, commission or committee, will become part of the public record. If you do not want your e-mail address or any other contact information to be made public, you may deliver communications via U.S. Postal Service or in person to the secretary of the relevant board, commission or committee. If you do not want your contact information included in the public record, please do not include that information in your communication. Please contact the secretary to the relevant board, commission or committee for further information. The Health, Housing & Community Services Department does not take a position as to the content.*

*ADA Disclaimer "This meeting is being held in a wheelchair accessible location. To request a disability-related accommodation(s) to participate in the meeting, including auxiliary aids or services, please contact the Disability Services Specialist at 981-6418 (V) or 981-6347 (TDD) at least three business days before the meeting date. Please refrain from wearing scented products to this meeting."*



Berkeley Homeless  
Services Panel of Experts

## MEETING MINUTES

January 5, 2022

1. **Roll Call:** 7:00 PM  
**Present:** Marasovic, Bookstein, Kealoha-Blake, Scheider (7:03 PM), De la Guardia.  
**Absent:** Carrasco.  
**Staff:** Jacobs.  
**Council:** None.  
**Public:** 15
2. Comments from the Public: 1

### Update/Action Items

3. Approval of Minutes from September 1, 2021.

**Action:** M/S/C Kealoha-Blake/Scheider move to approve the minutes of September 1, 2021 as written.

**Vote:** *Ayes:* Marasovic, Bookstein, Kealoha-Blake, Scheider.  
*Noes:* None. *Abstain:* De la Guardia. *Absent:* Carrasco.

4. Agenda Approval.

**Action:** M/S/C Marasovic/Scheider move to approve the agenda as written.

**Vote:** *Ayes:* Marasovic, Bookstein, Kealoha-Blake, Scheider, De la Guardia.  
*Noes:* None. *Abstain:* None. *Absent:* Carrasco.

5. Chair update.

Discussion; no action taken.

6. Presentations from homeless services providers awarded 1.2 million total in crisis monies to provide supplemental crisis response services: Options, Berkeley Drop-In Center and Women's Daytime Drop-In Center to each provide a brief description of their current services with a deeper description of the crisis response services that they will be providing under these new crisis response monies.

Discussion; no action taken.

7. Q&A with Options, Berkeley Drop-In Center and Women's Daytime Drop-In Center regarding crisis response monies programming to be provided.

*A Vibrant and Healthy Berkeley for All*



**Action:** M/S/C Marasovic/Bookstein move to extend the meeting by 15 minutes.

**Vote:** Ayes: Marasovic, Bookstein, Kealoha-Blake, Scheider, De la Guardia.  
Noes: None. Abstain: None. Absent: Carrasco.

8. Staff to update on use of flexible subsidies allocated under Measure P in 2021.

Discussion; no action taken.

9. Staff to update on 5150 transport monies used per: 2021 allocation.

Discussion; no action taken.

10. Staff to provide schedule of upcoming dates for Measure P considerations and recommendations for 2022.

Discussion; no action taken.

11. Approval of site visit recommendation report.

**Action:** M/S/C Marasovic/De la Guardia move to approve the report as written.

**Vote:** Ayes: Marasovic, Bookstein, Kealoha-Blake, Scheider, De la Guardia.  
Noes: None. Abstain: None. Absent: Carrasco.

12. Adjourn.

Meeting adjourned at 9:12 PM.

Minutes Approved on: \_\_\_\_\_

Josh Jacobs, Commission Secretary: \_\_\_\_\_

## Ending Family Homelessness in the City of Berkeley



By A.Carrasco, D.Jones, T.Song

# Roadmap

- Part one: Homeless Families in the City of Berkeley
- Part two: Homelessness is a Housing Market Problem
- Part three: Policy Recommendations for Consideration

# Homeless Families in the City of Berkeley

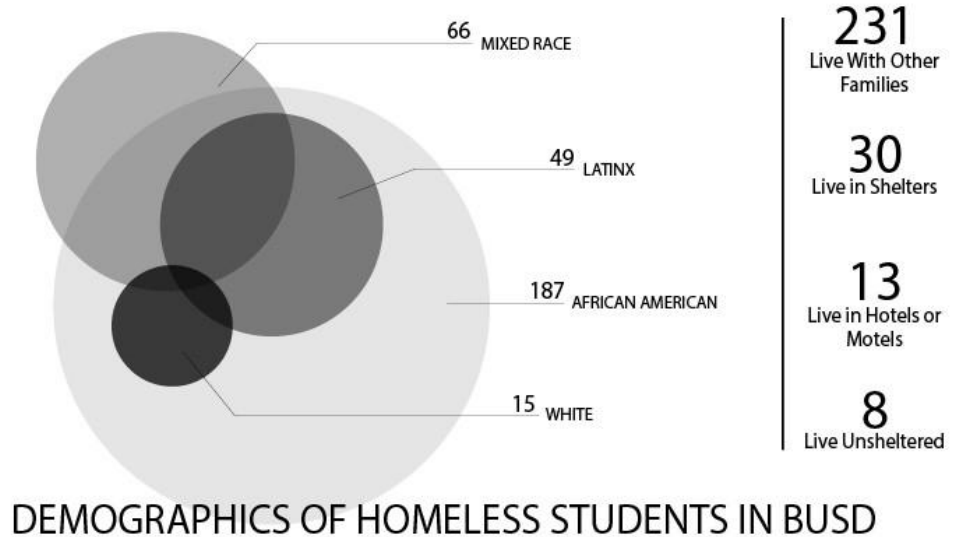
In regards to the count on homeless families, city staff Peter Radu stated:

*“Over the course of a year, we estimate that on average in Berkeley, the number of people experiencing homelessness over the course of a year is likely **2x the nightly count**. For families, however, this “multiplier” is likely to be larger...We can assume, then, that the multiplier [for families] is **3x [the nightly count]**. This implies that over the course of a year, we actually have up to  $19 \times 3 = 57$  homeless families in Berkeley -- incidentally...our only family shelter for the past year, saw exactly 57 families”*

*Source: Berkeley Youth Commission Public Record November 12<sup>th</sup> 2019*

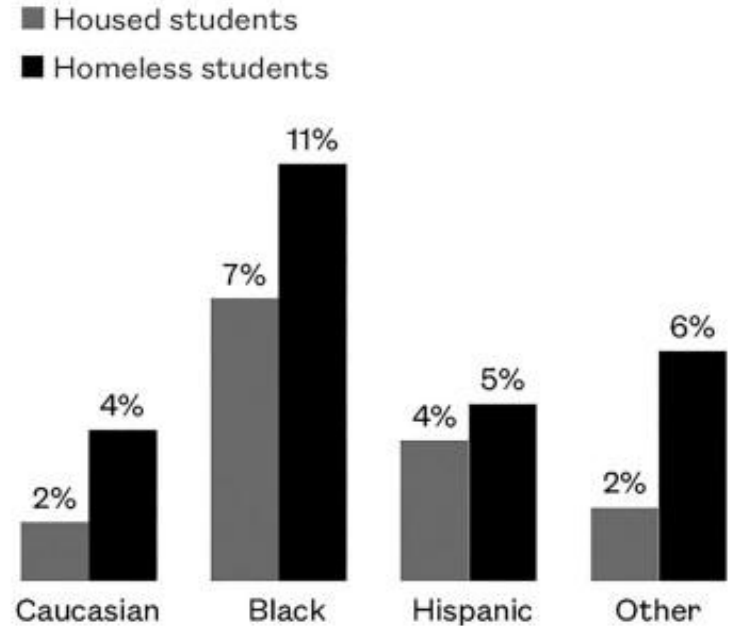
# The Situation In BUSD

- The typical American homeless family (75%) is a single mother with two children (Nunez and Fox 1999).
- In 2020-21, Berkeley Unified School district reported approximately **317 homeless students**.
- In BUSD, **97%** of all homeless students belong to **families of color**.



# Homeless Children: Education

- Homeless Children of Color are the **most frequently suspended and expelled** compared to every other student demographic (*Institute for Children Poverty and Homelessness 2017*).
- On average, **less than one out of four** homeless children are expected to graduate high school (*National Center on Family Homelessness, 2012*)



# Homeless Children: Health

- Homeless children are **sick at twice the rate** of other children (Children's Health Watch 2018).
- By eight years old, **one in three** homeless children have a *major mental disorder* (National Child Traumatic Stress Network 2005)
- The **most reliable predictor** of experiencing homeless as an adult is having experienced homelessness as a child (California Policy Lab 2019).

# A Housing Market Problem

- **Nationally, high-cost urban rental markets yield higher levels of homelessness at a rate of 3:1** compared to low-cost rental markets, often found in rural regions (Department of Housing and Urban Development 2019).
- A recent study found that communities **where rent costs exceed 22% of median income experience higher rates of homelessness** than those with a lower rental cost burden. This research also indicates that communities **where rent costs exceed 32% of the median income experience rapid increases in homelessness** (Glynn & Casey 2018).
- In the Bay Area, **nearly 1 in 3 households spent at least 35% of their income on rental costs** while *approximately 60% of households earning between \$50,000-\$75,000 currently pay at least 30% of their income in rental costs* (Vitalsigns 2019).





# Why is California Housing so Unaffordable?

- As real estate values climb, so do rents creating an affordability crisis in urban localities.
- Real estate speculators have capitalized on the affordability crisis, worsening the problem.
- Many of these “investors” aren’t based in the United States. These investors include Chinese housing speculators, who are among the fastest growing owners of California real estate.
- Unlike working class families, many of these foreign real estate speculators exclusively buy in cash.

WSJ

## Chinese Reversing Big U.S. Real Estate Buying Spree That Had Helped Boost Prices

Chinese investors become net sellers of U.S. commercial property for the first time in a decade

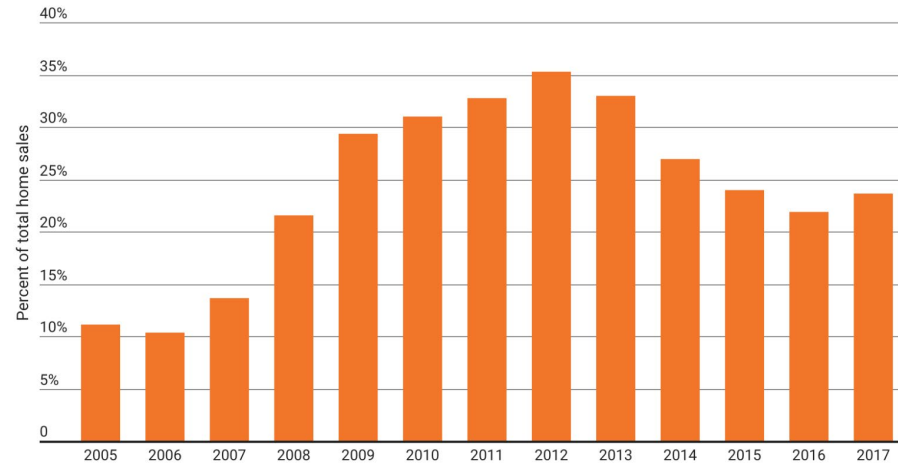
*By Esther Fung*

Updated July 24, 2018 3:54 p.m. ET

# Foreign Cash Flooding out Local Needs

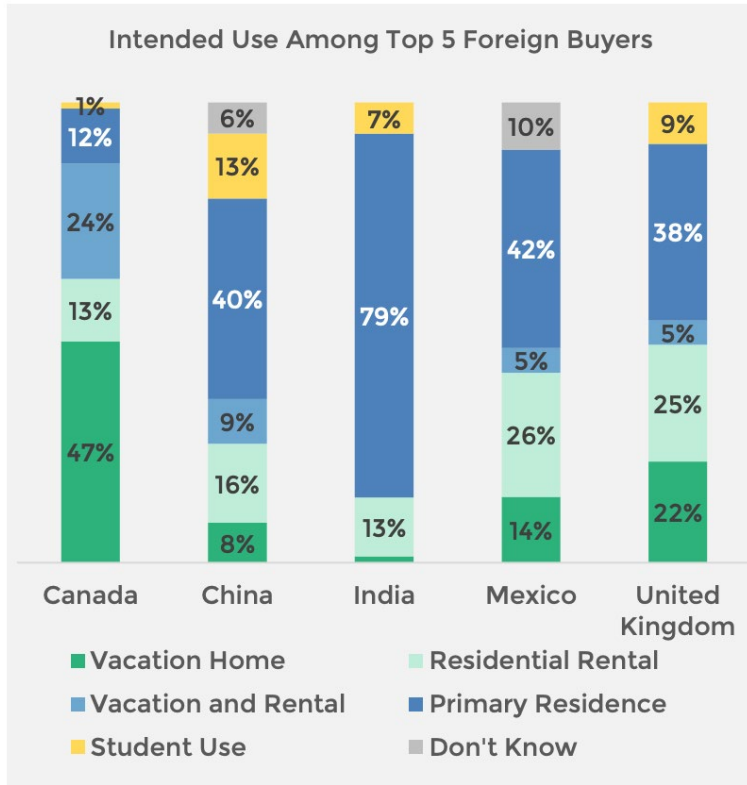
- **All-cash buyers** are often treated as a rough proxy for international buyers— they are **more than twice as likely to pay in cash** as domestic buyers (California Association of Realtors).
- The percentage of California single-family homes bought in **all-cash transactions has climbed in the past decade from 10 to 25 percent.**
- **Foreign buyers** who reside abroad **accounted for 42%** of home purchase (Commercial Real Estate Lending Survey)
- Foreign real estate speculators were able to **outbid local home buyers on average by more than \$50,000**, thereby raising overall prices and making home ownership even less accessible to working families.

Nearly one in four California single-family homes and condominiums are purchased in all-cash transactions.



Source: ATTOM Data Solutions. 2017 data does not include last three months of year.

# Foreign Real Estate Buyers Drive Up Home Prices



- More than half of all real estate purchased by the top 5 foreign buyers **is intended for speculative purposes**
- No state in the country has attracted nearly as much attention from Chinese buyers as California, site of nearly 40 percent of all Chinese home purchases in the U.S.
- **Sixty-five percent** of foreign buyer purchases were detached single-family homes and townhouses.

# Policy Intervention in Berkeley

- In 2018, the city of Berkeley passed Measure P with more than 72% approval.
- Measure P also established an independent citizen commission to recommend how funding for homeless services should be allocated.

<b>P</b> Shall the ordinance raising funds for general municipal purposes such as navigation centers, mental health support, rehousing and other services for the homeless, including homeless seniors and youth; increasing the real property transfer tax for ten years from 1.5% to 2.5% for property sales and transfers over \$1,500,000, adjusted annually to capture the top approximately 33% of transfers; generating an estimated \$6,000,000 - \$8,000,000 annually; and establishing the Homeless Services Panel of Experts to recommend homeless services, be adopted?	<b>YES</b>
	<b>NO</b>

# Proposed Real Estate Transfer Tax Reform

Proposed Ordinance Language:

*Shall the ordinance raising funds for general municipal purposes such as rehousing homeless families and children; creating a graduated real property transfer tax for ten years taxing property sales and transfers at or below \$300,000 at 1.00% with a 0.50% discount for low-moderate income first time homebuyers, taxing property sales and transfers valued between \$300,001 and \$2,000,000 at 2.5% with a 1.00% discount for low-moderate income first time homebuyers, and taxing property sales and transfers at or above \$2,000,000 at 5.00%; and establishing a Family Homelessness Subcommittee of the Homeless Services Panel of Experts tasked with recommending solutions to end family homelessness, be adopted?*

Amount of Transfer	Tax Rate	Low-Moderate Income First Time Homebuyer's Tax Rate After Applying 0.5% Discount
\$300,000 or less	1.00%	0.50%
\$300,001-\$2,000,000	2.50%	1.00%
More than \$2,000,000	5.00%	n/a 5.00%

## 2.2.22 Supplemental Materials

# Practical Tips to Open a Crisis Stabilization Unit: A medium-sized county perspective

Holly Harris, M.Ed., LPC – Program Manager, Crisis Services

Adam Goggins, MA, LPC – Crisis Team Supervisor

# Deschutes County, Oregon

Population: 200K

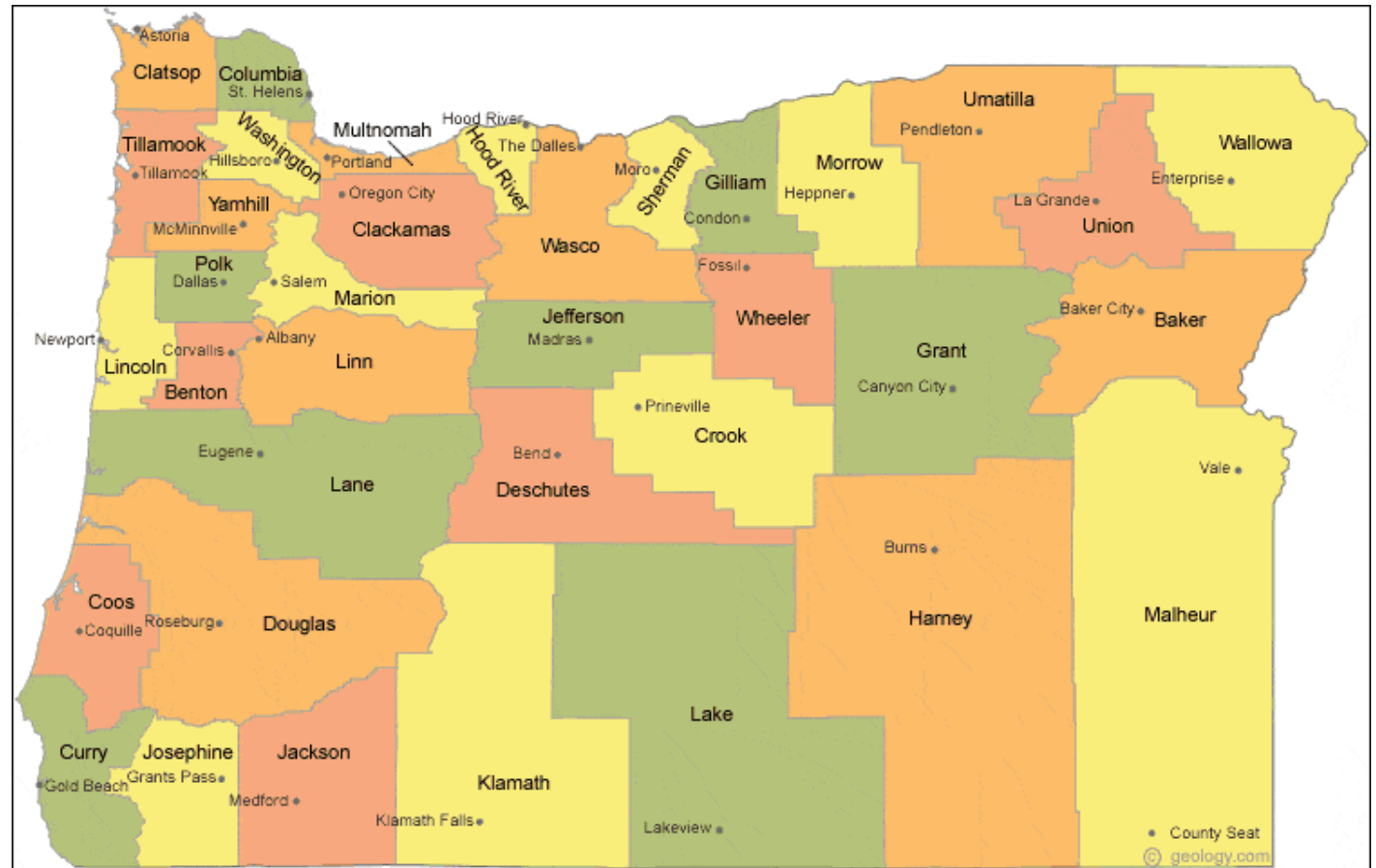
County Seat: Bend

Area: 3018 miles<sup>2</sup>

Person's per

Square Mile: 52

Topography: High Desert





















Deschutes County  
Stabilization  
Center (DCSC)

Est. June 2020

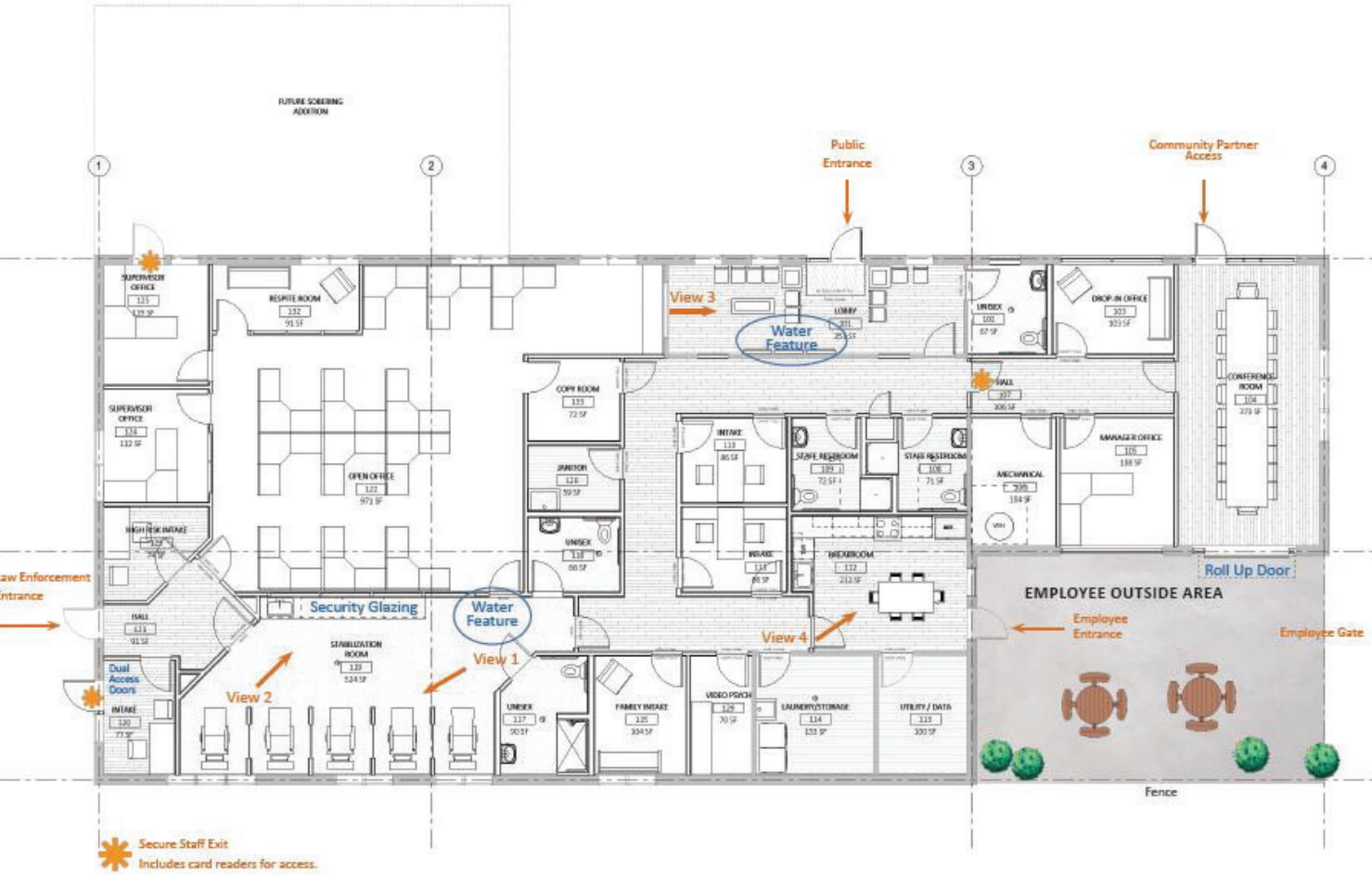


Quick Facts:

- Voluntary facility
- Treats children and adults
- Accepts walk in's and law enforcement drop off
- 23-hour respite unit



# PROPOSED FLOORPLAN



## 3D VIEWS

View 1 (Stabilization Room 119)



Client seating area for comfort. Partitions for privacy.

View 2 (Stabilization Room 119)



Security glazing allows staff to view the stabilization room through two-way windows (clients cannot see into the office) for monitoring and observation.

View 3 (Lobby)



The lobby includes comfortable seating and an enclosed water feature to create a calm environment for visitors.

View 4 (Break Room)



An equipped employee break room provides a reprieve for staff with access to an outdoor fenced patio.

## INSPIRATION



Example of an enclosed water feature.



# Goals of the Stabilization Center



- To reduce the number of individuals with Serious Mental Illness who end up in the criminal justice system.



## Goals of the Stabilization Center

- To provide a place for law enforcement to quickly bring someone in a crisis so they can get back to their duties



## Goals of the Stabilization Center

- To reduce the number of individuals going to the Emergency Department for mental health crisis.



# Goals of the Stabilization Center



- To help people experiencing a mental health crisis stabilize in their community and become connected to resources so they engage in mental health treatment to regain a better quality of life.

Services  
Provided at  
the  
Stabilization  
Center

Crisis Intervention

Case Management

Peer Support

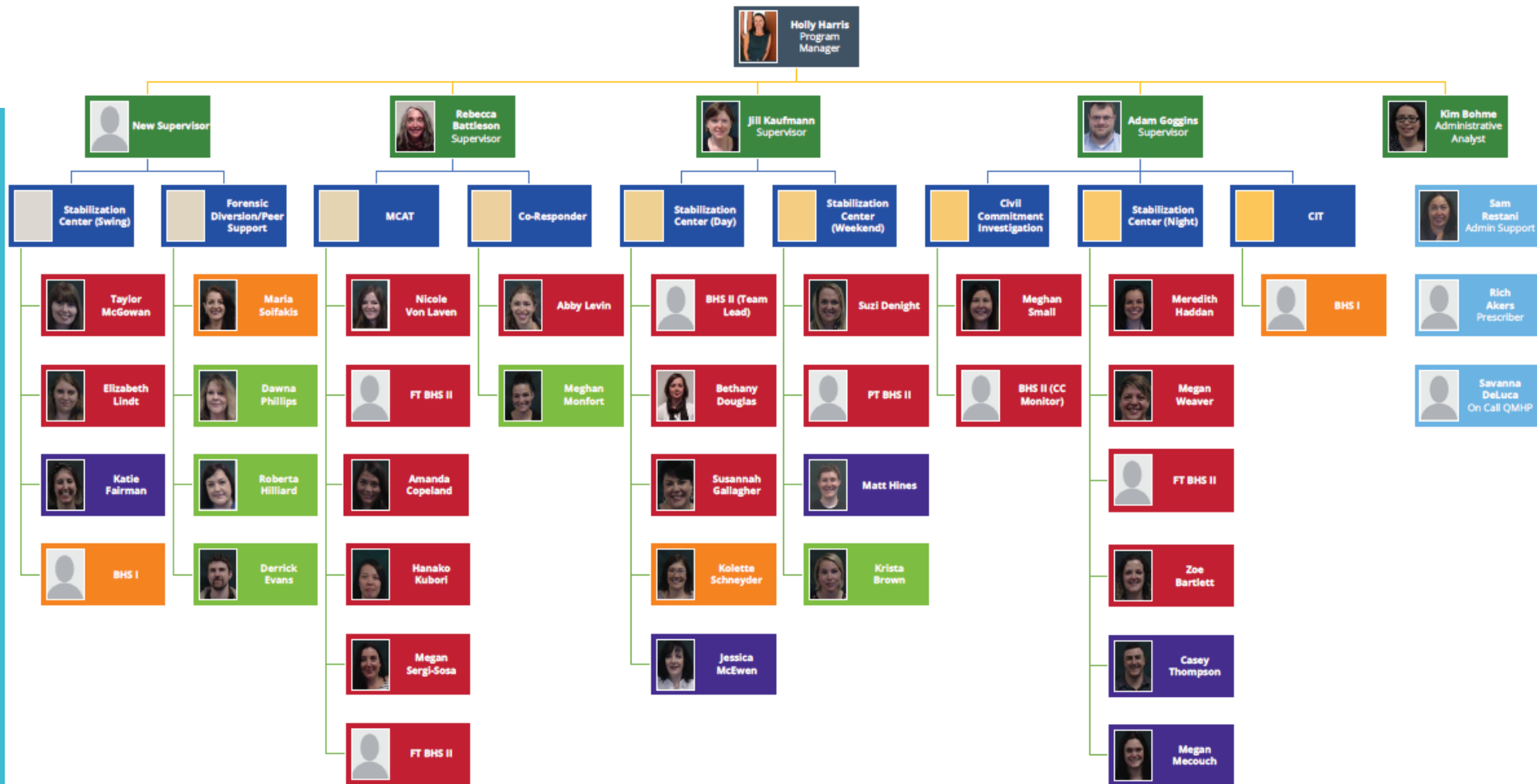
Medication management

Respite

Civil Commitment Investigations

Jail Diversion Program

Crisis Line



**Peer Support Specialist**  
 Individuals with lived life experience who offer support and encouragement to individuals struggling with a mental health condition

**Behavioral Health Specialist II (BHS II)**  
 Master's level clinician who assess the needs of client's and make referrals to appropriate resources and to levels of care. All BHS II's have the ability to refer individuals into respite, schedule prescriber appointments, and utilize other services at the DCSC

**Behavioral Health Tech (BHT)**  
 A mental health technician runs front desk operations, performs administrative tasks, and provides supportive services to individuals receiving services at the crisis center

**Case Managers (BHS I)**  
 Bachelor's level clinician who provides direct case management services and with navigating resource systems

# Practical Tips to Open a Crisis Stabilization Unit



## Practical Tip: Actively Use Sequential Intercept Mapping

# SEQUENTIAL INTERCEPT MAPPING

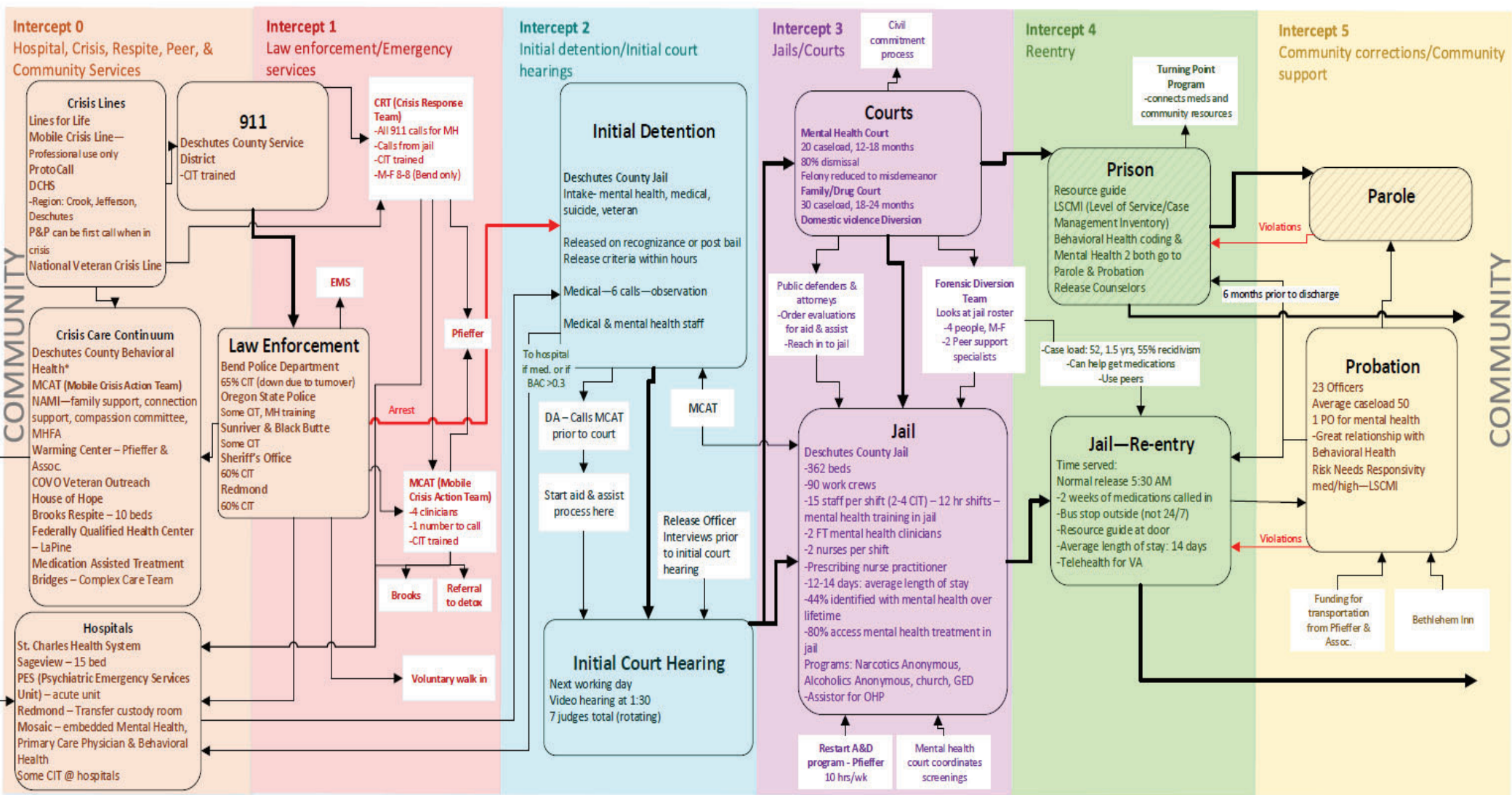
### 2012 Top Priorities

- Focus on High Criminal Justice Utilizers
- Expand Detoxification Services
- Hire Court Release Officer
- Enhancement of Jail Mental Health Services

### 2018 Top Priorities

- 24 hour Stabilization Center/23-hour respite
- Increase the number of Peer Support Specialist
- 100% of officers trained in CIT or MHFA
- Increase the number of LE agencies with a mental health unit





\*Walk-in clinic M-F 8-4 -immediate assessment  
 \*Law enforcement agency average wait 2.5-3 hrs for police officer hold.  
 Mosaic Mobile Clinic -Families can contact for help  
 \*Community Health Workers at hospitals and clinics




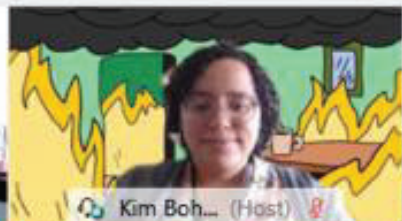

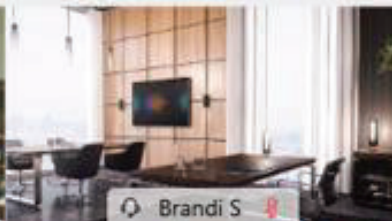
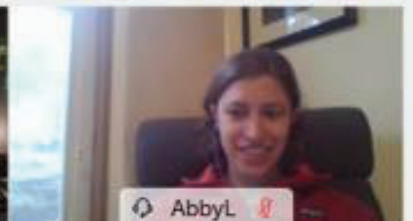


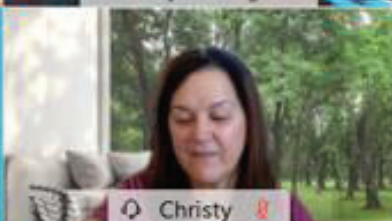
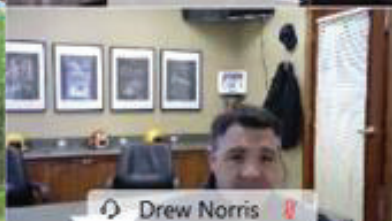




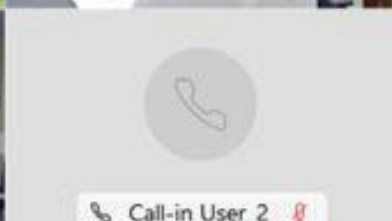
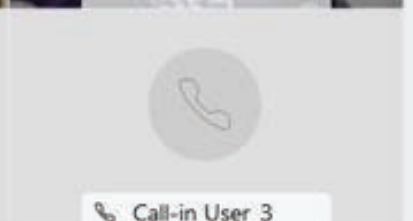
## Practical Tip: Leverage Relationships Through a Robust CIT Program



Deschutes County has an active CIT Program with dedicated individuals and agencies who show up and contribute. We discuss difficult cases and ongoing systems issues. The meeting is solution focused and is based on mutual respect, trust, and accountability.

Speaking: Melissa Thompson

Layout

 Megan (Me)	 Kim Boh... (Host)	 Cory Darling	 Brandi S	 AbbyL
 Chris Perry	 Melissa Thomps...	 Christy	 Drew Norris	 Jake Chandler
 Michael Gill	 polela	 Rachel Gerken	 Call-in User_2	 Call-in User_3
Dustyn Putzier		Holly Harris		Rachel Gerken

 Unmute | 
  Stop video | 
  Share | 
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  | 
 

 Participants | 
  Chat | 
 

## Practical Tip: Harness Existing Collaborations and Garner Leadership Buy- In



- Advocacy groups (NAMI)
- CIT steering committee
- Acute Care Advisory Board
- Behavioral Health Advisory Board
- Coordinated Care Organizations
- Commissioners
- Local City Councils
- Local Public Safety Coordinating Council (LPSCC)

**Present, present,  
present....to anyone  
who will listen!**

# Practical Tip: Have a Good Referral System in Place BEFORE You Open



## Mobile Crisis Team and Co-responder

- Operational since approximately 2004
- Currently consists of 2 teams of 3 Masters level clinicians
- They operate in 24 hour shifts where one clinician is the primary on-call clinician for 12 hours with the other two positions serving as back up. They rotate primary
- Recently implemented response without police to certain call types

# Jail Diversion



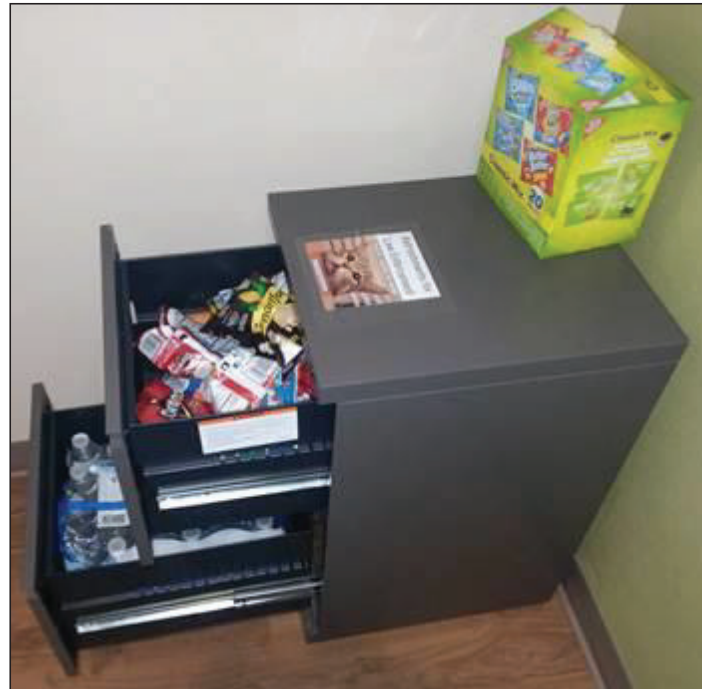
*National initiative to reduce the number of individuals with mental illness in jails*

## **Deschutes County Forensic Diversion Program**

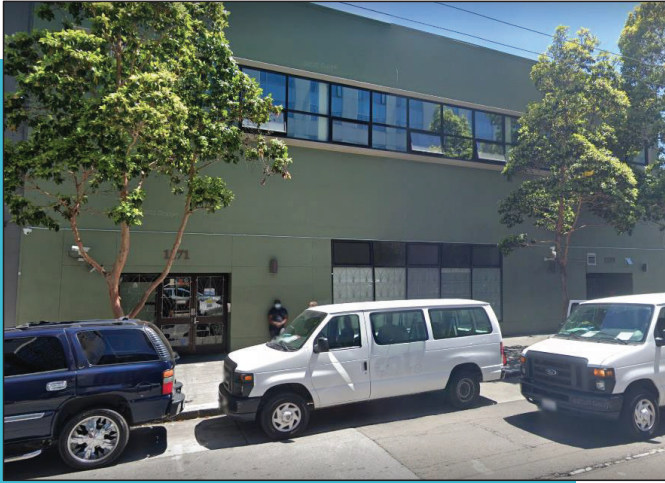
- Established in 2015 through a State grant that later became ongoing funding
- 2 peer support specialist and a case manager
- In reach to the jail, follow up from mobile team contacts
- Consistent reduced the recidivism of the people served
- We Stay involved until the individual achieves four clinical contacts in 60 days



Practical Tip:  
Maintain a  
Good Referral  
System Place  
AFTER You  
Open







### Researching other programs:

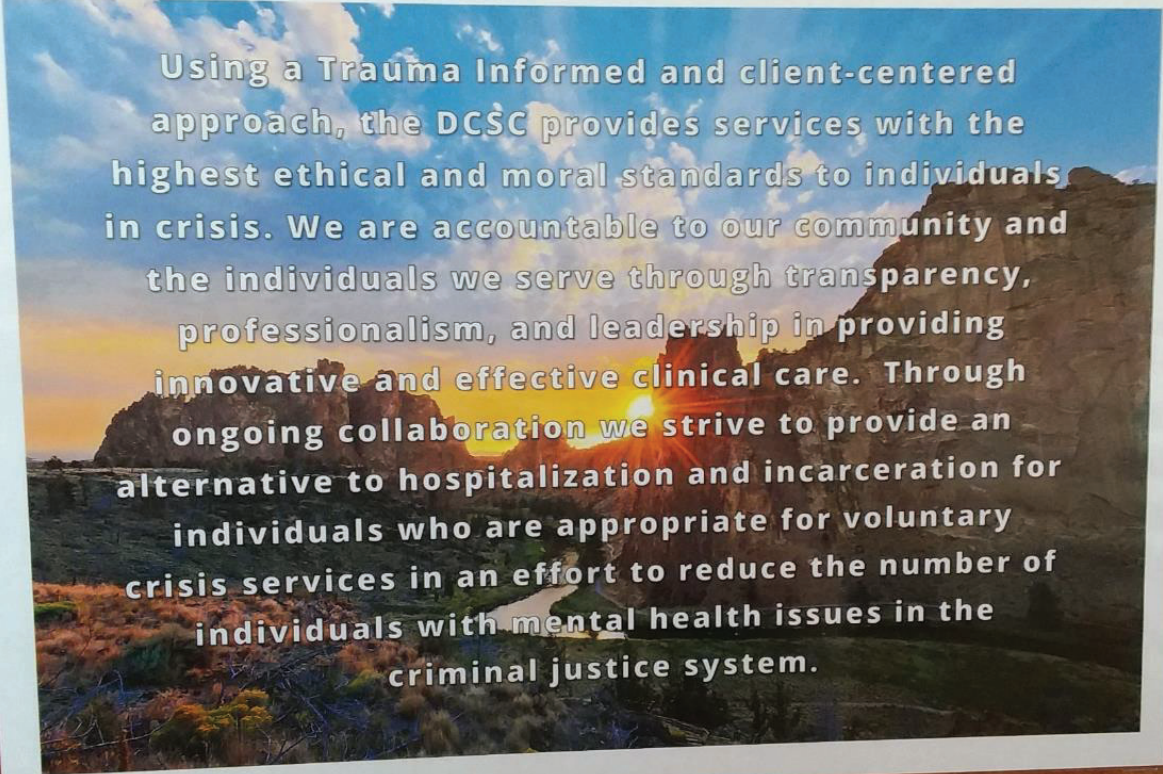
- Policies and procedures
- Services provided
  - Respite
  - Sobering
  - Case Management
  - Peer Support
  - Medication Management
- Staffing models
- Forms and paperwork
- Referral Sources
  - Police
  - Walk-Ins
  - Both
- Budgets and funding models
- Site reviews
- Hours and days of operation



## Practical Tip: Have Consistent Messaging

- Set Goals Early (in collaboration with key stakeholders) and stick with them
  - Stick to your mission
- Build the program around the goals
- Stay on message
- Garner Media Support when possible





Using a Trauma Informed and client-centered approach, the DCSC provides services with the highest ethical and moral standards to individuals in crisis. We are accountable to our community and the individuals we serve through transparency, professionalism, and leadership in providing innovative and effective clinical care. Through ongoing collaboration we strive to provide an alternative to hospitalization and incarceration for individuals who are appropriate for voluntary crisis services in an effort to reduce the number of individuals with mental health issues in the criminal justice system.

## Goals of the Deschutes County Stabilization Center

To reduce the number of individuals with serious mental illness who end up in the criminal justice system

To reduce the number of individuals going to the emergency department to address their crisis

To help people experiencing a crisis stabilize in their community and become connected to resources so they can engage in appropriate treatment to regain a better quality of life

To provide a place for law enforcement to quickly bring someone in a crisis so law enforcement can get back to their duties



The Bulletin Local & State Coronavirus Sports Business Opinion Lifestyle Obituaries Explore Classifieds e-Edition

## Deschutes County appears to be moving forward with mental health crisis center

\$1 million in grant funding no longer in jeopardy

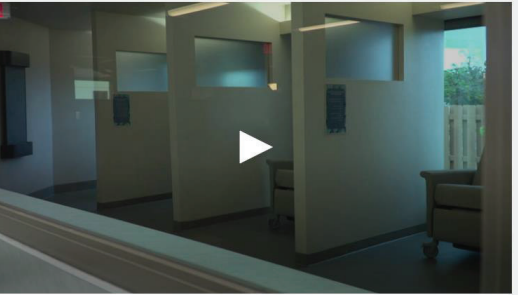
By Brenna Visser  
The Bulletin May 23, 2019

Central Oregon daily News COVID-19 News Weather Live Contests Weekly Features TV

**VIEW OUR NEW MONTHLY SPECIALS**

**BIG PRICE DROP** TEAM ALFA ROMEO

**MONKLESS** DELIVERY & TAKE OUT DAYS A WEEK 12PM-6PM



**Stabilization Center a new tool for mental health professionals**  
6/17/2020

It puts a strain on emergency rooms and law enforcement - people in the middle of a mental health crisis.

Last year, there were 3,000 calls to the crisis line.

## In Bend, mental health worker teams with police

Counselor rides with cops to keep mentally ill people out of jail

By Garrett Andrews - The Bulletin Jan 9, 2019



Alicia Lewis, a licensed professional counselor with the Deschutes County Health Department, talks with Bend Police Officer Jake Chandler while working a shift together. (Ryan Brennecker/Bulletin photo)

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## Long-sought Deschutes County Stabilization Center set to open Monday



Deschutes County is set to open a stabilization center this spring. With a 17-fold increase in mental health calls over the past decade, it's a welcome addition.

By LAUREL BRAUNS

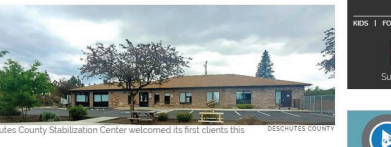
Calls to the Bend Police Department involving people who were "allegedly mentally ill" increased by 172% from 2010 to 2017. People affected by mental illness end up in prisons and jail at a much higher rate than people without a diagnosis. In response to the increase in calls, Deschutes County has created a number of innovative programs—backed by federal grants—aimed at intervening early to connect people with the resources they need to stay out of jail and the emergency room.

## Deschutes County Stabilization Center Opens

People experiencing a mental health crisis finally have a place to go that's not jail or the emergency room

By LAUREL BRAUNS

Central Oregon has gained a national reputation for trying out progressive mental health approaches that cost less and help people more. Some of these innovative programs—such as the new Deschutes County Stabilization Center—demonstrate cooperation between local law enforcement, behavioral health agencies and emergency response teams.



The Deschutes County Stabilization Center welcomed its first clients this week.

City and county governments across the U.S. are currently discussing new partnerships and programs to overhaul the criminal justice system and defund the police. This comes in response to worldwide protests against the killing of George Floyd by a police officer in Minneapolis and other incidents of police brutality. Some people in the reform movement believe that it would make more sense for someone in distress to work with a mental health professional rather than an armed police officer who could potentially hurt them or be perceived as threatening, according to Vox.

In Deschutes County, the new stabilization center adopts this philosophy by providing a place for people to go besides jail when they have mental breakdowns or commit petty crimes.

NEWS » LOCAL NEWS December 03, 2019

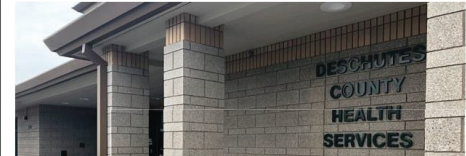
## A Progressive Approach To Health

An inside look at Deschutes County Behavioral Health

By LAUREL BRAUNS

Last week, the Source Weekly published a piece about the county's efforts to decriminalize mental illness. Local crisis experts told stories of working within jails and police departments to identify and assist people coping with chronic mental health disorders.

This week, Deputy Director Janice Garceau of Deschutes County Behavioral Health provides an inside look at the organization's progressive approach to mind/body health, its ability to win competitive national grants and its team of peer support specialists who bring hope to those suffering in the community.



Deschutes County Health Services

Deschutes County Health Services is a long-sought facility to day.

Center off Highway 20 in Bend. Deschutes County Health Services

TODAY | THU | FRI | SAT | SUN | MON | TUE

### ASK AMY ABOUT EVs



**PICK Who Drives Electric Vehicles? Live Q&A with EV Driver, Amy Mitchell**  
Tue, June 30, 12-1 p.m.

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## Deschutes County wants to build mental health, sober center

Center would relocate current crisis services, extend hours

By Alisa Calaby  
The Bulletin Jan 22, 2018



An architectural drawing of the proposed Deschutes County stabilization center. (Submitted photo)

DSU-Cascades to host conversation about racial unrest in nation



BPED to open junior kids' pool July 6th



City of Bend will daily water use more at bendisd

ASK AMY ABOUT EVs

**PICK Who Drives Electric Vehicles? Live Q&A with EV Driver, Amy Mitchell**  
Tue, June 30, 12-1 p.m.

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**HOOKER CREEK** construction materials



**Crisis training program helping local law enforcement with some of their toughest calls**  
11/12/2019

Living with a mental illness is challenging.

For law enforcement, responding to a call involving someone in crisis is equally tough.

Just this year, in a 9-month period, Deschutes County's Crisis Team fielded an average of 155 calls a month from law enforcement.

NEWSLETTER SIGN UP

CASCADES

## Practical Tip: Develop Creative Approaches to Funding

- Existing Resources
- Grants
- Coordinated Care Organizations
- Phased in approach
- Sustained funding through county general fund & community partner contributions



# Initial Funding for the Deschutes County Stabilization Center

- \$504,606 – Pacific Source Strategic Investment Dollars (Capital)
- \$510,428 – WEBCO Dissolution Payment (Capital)
- \$70,000 – Bend Police Department
- \$570,000/annually – Deschutes County Sherriff's Office
- \$700,000 – Bureau of Justice Assistance Grant
  - Case manager, 20 hours of psychiatric services, contract with OHSU for program evaluation and data collection
- \$350,000 – SAMHSA (CCBHC Extension)
- \$584,000 – Central Oregon Health Council
- 2.4 million - IMPACTS Grant/Oregon Criminal Justice Commission

## Practical Tip: Think outside the 9 to 5

- 2 Master's level clinicians/1 Behavioral Health Technician (front desk)
- Day shift M-F 7 am – 3:30 pm
- Swing Shift M-F 3:00 pm – 11:30 pm
- Night Shift M-W, W-F 8:00pm to 8:30 am
- Saturday/Sunday Day 7am to 7pm
- Saturday/Sunday Night 7pm to 7 am
- 30 min change of shift





# Developing a Schedule

- Look at many alternatives as possible
  - Unique scheduling options
    - 12 hour shifts
    - 10 hour shifts
    - Redundancy in scheduling
  - Backup plans
    - On-call
    - Stipend pay
    - Exempt vs non-exempt
  - Full staffing vs. minimum staffing
- Look at other 24-hour scheduled agencies in your area
  - Jails
  - Law enforcement agencies
  - Hospitals

# Practical Tip: Work Towards Continuous Growth and Improvement

- Stay Solution Focused
  - Do not avoid difficult topics
  - Do not take things personally or dogmatically
    - Leave your ego at the door and work collaboratively
- Be Flexible
  - Avoid rigidity
  - Get creative with solutions
- Be Responsive (not reactive)
  - Tackling problems as they arise
    - Not tackling problems too “quickly”
  - Solicit feedback
    - Staff, Consumer, and Community Partners
  - Follow through with changes





# The Results are In!

Monthly Totals	# of Walk-Ins	# of LEA drop offs	# of ED Diversions-Client	# of ED Diversions-LEA	# of Respite	# of ED referrals	# of Children	# of adults 18+
June 2020	46	6	3	1	9	6	4	42
July 2020	91	15	10	4	21	5	8	83
August 2020	128	22	19	6	22	4	7	121
September 2020	131	21	23	11	25	8	13	118
October 2020	195	36	28	19	28	22	18	177
November 2020	146	26	30	7	33	18	11	135
December 2020	156	41	19	12	37	7	14	142
January 2021	140	32	16	8	16	14	12	128
February 2021	113	27	11	9	28	3	16	97
March 2021	144	32	10	10	35	11	21	123
April 2021	150	20	20	8	34	2	16	134
May 2021	169	31	16	9	37	9	15	154
June 2021	173	34	27	19	44	7	21	152
July 2021	173	39	18	10	45	12	16	157
<b>Yearly Grand Total</b>	<b>1955</b>	<b>382</b>	<b>250</b>	<b>133</b>	<b>414</b>	<b>128</b>	<b>192</b>	<b>1763</b>

Ongoing Grand Totals 1955  
 Unduplicated Grand Totals 1154

Total Visits 3742

# Data

## YTD Quick Stats June 2020- July 2021

- ❖ Average of 9.5 visits per day
- ❖ 20% brought in by LE (average 4.7 min per drop off)
- ❖ 21% utilize respite
- ❖ 20% diverted from the ED
- ❖ 90% adults and 10% children
- ❖ 3% said they would have ended their life if the Stabilization Center were not here (37 people)
- ❖ 3% were sent to the ED involuntarily

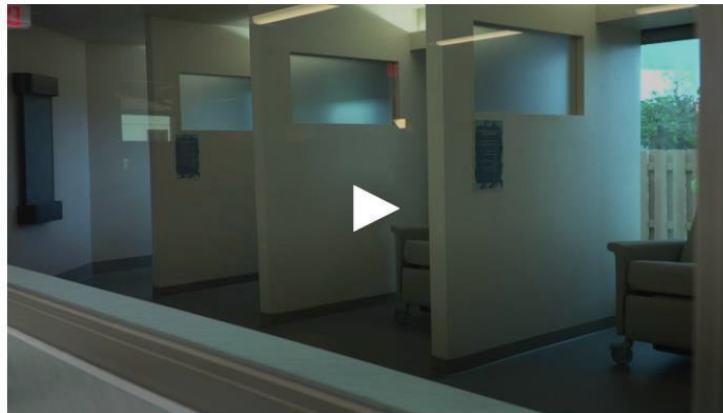
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Ford Credit Financing Trade Assist



**▶ Stabilization Center a new tool for mental health professionals**



BY TED TAYLOR | Wednesday, June 17th 2020

It puts a strain on emergency rooms and law enforcement – people in the middle of a mental health crisis.

Last year, there were 3,000 calls to the crisis line.

That's a 42% jump – including a 67% jump in calls from law enforcement.

Central Oregon Daily Photojournalist Steve Kaufmann shows us a new facility in Deschutes County set up to break the cycle.

***If you or someone you know is in crisis, you can walk into the crisis stabilization center at 6311 Jamison St. in Bend, Monday through Friday from 8 a.m. to 4 p.m.***

***You can also call the Deschutes County Crisis Line at 541-322-7500 ext. 9.***



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▶ Permitting Patience: DNF officials say plan ahead for summer hikes



Homeless Commission

To: Mayor and Members of the Berkeley City Council  
From: Homeless Commission  
Submitted by: Paul Kealoha-Blake, Chair, Homeless Commission  
Carole Marasovic, Vice-Chair, Homeless Commission  
Subject: Development of Crisis Stabilization Program in Berkeley

**RECOMMENDATION:** That City Council refer to the City Manager to develop a crisis stabilization program based on the Bend, Oregon crisis stabilization model, tailored to Berkeley.

**FISCAL IMPACTS:** The exact fiscal impact will have to be determined by the City Manager's office. However, the costs will be substantially offset by the costs that will be saved by reducing the number of 5150 transports for which the City of Berkeley currently allocates 2.4 million annually from Measure P monies. Grants are also available that will fund the crisis stabilization program.

**CURRENT SITUATION and ITS EFFECTS:** Currently, Berkeley has no options to transport persons in mental health crisis except to the County John George mental health facility or the Santa Rita Jail. As such, the City absorbs the cost of transporting persons which are not covered by insurance and persons, in mental health crisis, are at best, generally, brought to an inpatient facility that stigmatizes them and warehouses them briefly, only to discharge them back to the same situation from where they came, and at worst, acts punitively in placing them into a correctional setting without needed mental health treatment and linkage to resources in their own community.

The United States Department of Justice recently released a scathing investigative report on the lack of community mental health models in Alameda County.

[Justice Department Finds that Alameda County, California, Violates the Americans with Disabilities Act and the U.S. Constitution](#)

Disability Rights California has filed litigation based on the same premise. <https://www.disabilityrightsca.org/press-release/disability-rights-california-files-lawsuit-against-alameda-county-for-its-failed>

Berkeley is one of two mental health divisions in the state that has its own mental health division, independent from the County, with its own mental health streams of funding. Thus, Berkeley is responsible, in large part, for establishing its own community mental health programs. Yet, Berkeley has provided no alternative for persons in mental health crisis to seek stabilization, on a voluntary basis, nor an alternative for law enforcement to transport persons in mental health crisis, when the Berkeley Police Department is actively engaging with a person in mental health crisis, other than the same County facilities, being John George and the Santa Rita Jail, that the

*A Vibrant and Healthy Berkeley for All*

Department of Justice has found to be deficient in providing needed mental health services, and as overly restrictive and punitive.

It has been estimated that 40%-50% of Berkeley's 5150 transports are homeless. Thus, the unhoused are greatly impacted by the inappropriate and punitive transports to John George and Santa Rita because of the lack of community mental health models. The unhoused are also greatly impacted by the lack of models so that they are frequently returned to the streets, in the same situation, instead of facilitating linkage to resources in the Berkeley community. The substantial number of unhoused persons that receive 5150 transport has resulted in 2.4 million of Measure P monies, allocated for homeless services, directed towards this transport.

BACKGROUND: On November 15, 2021, the Homeless Commission passed a motion as follows:

That City Council refer to the City Manager to develop a crisis stabilization program based on the Bend, Oregon crisis stabilization model tailored to Berkeley, consistent and that this report be incorporated into the Homeless Commission's recommendation.

**Vote:** Ayes: Marasovic, Gomez, Kealoha-Blake.  
Noes: None. Abstain: Andrew. Absent: Behm-Steinberg.

ENVIRONMENTAL SUSTAINABILITY and CLIMATE IMPACT: Following the implementation of a crisis stabilization program, a substantial number of persons in mental health crisis will be diverted away from transport to farther away unnecessary institutionalization and incarceration into a community-based model in their own Berkeley community.

RATIONALE for RECOMMENDATION: As an independent mental health division, Berkeley has a responsibility to step up and establish appropriate treatment community mental health models that are community-based. At this juncture, persons in mental health crisis have no local place to stabilize and voluntarily seek assistance, to take respite and to intensively linked up with other services on a 24/7 model. The Berkeley Police Department has no location to bring persons in mental health crisis other than the inappropriate ones provided by the County.

Bend, Oregon has successfully implemented a 23 hour crisis stabilization program that is an excellent model for Berkeley to tailor to Berkeley needs.

There are multiple reasons that the Bend model would work in Berkeley. First, Bend's population, at 93,917, is similar to Berkeley's in numbers. The Bend program is a 24/7 program with recliners where people rest while they are provided intensive mental health support and linkage to community resources as needed. Unlike some crisis stabilization programs elsewhere, Bend's crisis stabilization program is focused on mental health needs. It is not a program directed exclusively towards sobriety or a homeless shelter as are some programs elsewhere. Albeit that they have behavioral health clinicians on staff, Bend's focus is not a medical model. With Bend's

current increasing homelessness. they estimate that 30% of persons in mental health crisis utilizing their crisis stabilization program are of homeless status.

Bend's program takes walk-ins unlike some programs. Any person seeking mental health crisis stabilization can walk in voluntarily on a 24/7 basis. There are no financial eligibility requirements. Thus, whether or not a person is medically insured, they will be easily welcomed and accepted into Bend's mental health crisis stabilization program. Persons can come in from any source as long as they voluntarily choose to do so.

When law enforcement engages with a person in mental health crisis in Bend, they present them with three options: the inpatient mental health facility, the jail or the crisis stabilization program. The choice is that of the person in crisis. They will not otherwise be involuntarily directed into the program but provided the three options where they can be transported. Persons in mental health crisis frequently choose the crisis stabilization program. Doing so not only allows them to receive respite and linkage to resources within their own community, it frees them from the stigma of being involuntarily committed or incarcerated.

A survey of participants in the Bend crisis stabilization program revealed that 3% of persons in mental health crisis who had come to the program (37 persons) had stated that had they not come to the program, they would have taken their lives. There is no greater cost-effectiveness than the cost of saving human lives.

Bend also found that when there was a transport from law enforcement, law enforcement spent only an average of four minutes transitioning persons into the crisis stabilization program as opposed to far longer time required of law enforcement when a person in mental health crisis was directed towards institutionalization or incarceration.

Berkeley's direction will have one distinction in that the Bend program is operated by their County which has an elaborate crisis system. Berkeley's program would be based in Berkeley and contracted out to a nonprofit provider competent to provide 24/7 crisis stabilization program services.

The issues that will have to be addressed by the City Manager's office will be funding issues, staffing (both numbers and qualifications) and location.

ALTERNATIVE ACTIONS CONSIDERED: The only alternative is to do nothing and to be complicit with the County in providing a lack of appropriate community-based mental health services for persons in mental health crisis.

CITY MANAGER:

CONTACT: Josh Jacobs, Homeless Services Coordinator, (510) 981-5435  
*Attachment: PowerPoint presentation from Bend, Oregon*



# BALLOT MEASURE SUBMITTAL FORM

#2 - transfer tax measure

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## BALLOT MEASURE QUESTION

Jurisdiction Name: City of Berkeley

Election Date: 11/6/2018

**Note:** The information as it appears within the text box will be printed on the ballot and voter guide.

Insert ballot question text here:

Shall the ordinance raising funds for general municipal purposes such as navigation centers, mental health support, rehousing and other services for the homeless, including homeless seniors and youth; increasing the real property transfer tax for ten years from 1.5% to 2.5% for property sales and transfers over \$1,500,000, adjusted annually to capture the top approximately 33% of transfers; generating an estimated \$6,000,000 - \$8,000,000 annually; and establishing the Homeless Services Panel of Experts to recommend homeless services, be adopted?

## TYPE OF MEASURE

- Regular Measure
- Transfer Parcel Tax
- Bond Measure
- Charter Amendment

## PERCENTAGE NEEDED TO PASS

- 50% + 1
- 66.6667%
- 2/3
- Other: \_\_\_\_\_

## FULL TEXT OPTION

Full Text to be printed in the Voter Information Pamphlet:

- YES (note: must submit separate copy of Full Text along with this form and provide a MS Word file)
- NO - A Full Text was not submitted
- NO - Do not print, but it's accessible at: \_\_\_\_\_

## AUTHORIZED REPRESENTATIVE

Print Name: [Redacted] [Redacted] Date: 8/6/2018

## CONTACT INFORMATION (for office use)

Phone #: [Redacted]

E-Mail: [Redacted]

## CONTACT INFORMATION (for public)

Phone #: (510) 981-6900

E-Mail: clerk@cityofberkeley.info

Website: www.cityofberkeley.info/elections

## CITY ATTORNEY'S IMPARTIAL ANALYSIS OF MEASURE \_\_

This measure was placed on the ballot by the City Council.

The measure would increase the City's tax on the transfer of real property in the City from 1.5% to 2.5% for properties that are transferred for over \$1.5 million in consideration. The \$1.5 million threshold would be adjusted annually to capture approximately the top 33% of such transfers, based on transfers that occurred in the 12 months preceding September 1 of the preceding year. However, the threshold could not be reduced below \$1.5 million, meaning that the tax on properties transferred for \$1.5 million or less would remain at 1.5%, notwithstanding any adjustment.

The revenues from the increased tax would be used to fund general municipal services and could be used for homeless shelters, navigation centers, mental health support, rehousing, rental subsidies, and other services for people experiencing homelessness including but not limited to homeless seniors, transition-age youth, the long-term homeless, and disabled homeless; and staffing costs associated with implementing these programs.

The measure would also establish the Homeless Services Panel of Experts, which would be charged with advising the City Council regarding how and to what extent the City should establish and/or fund programs to end or prevent homelessness in Berkeley and provide humane services and support. The Panel would consist of nine members, who must satisfy at least one the following criteria:

1. Have experience in the development, administration, provision and/or evaluation of homeless programs in a government or non-profit capacity; or
2. Have current or past lived experience with homelessness; or
3. Have experience in researching the causes, impacts, and solutions to homelessness; or
4. Have experience with state and/or local homeless policy, funding or programs; or
5. Have experience with federal homeless policy and funding administration such as the Continuum of Care Program; or
6. Have experience in the development and financing of affordable housing for formerly homeless persons; or
7. Have experience in the provision of mental health and/or substance use programs for homeless persons.

The City Council would be required to consider the Panel's recommendations and to inform the Panel about the extent to which it had implemented the Panel's recommendations, but would not be required to adopt the recommendations.



The 2.5% tax rate would expire in ten years, meaning that real property that is transferred for more than \$1.5 million, would be taxed at a rate of 1.5% beginning January 1, 2029, unless the voters reauthorize the higher tax rate.

s/FARIMAH BROWN  
Berkeley City Attorney

ORDINANCE NO. #,###-N.S.

INCREASING THE REAL PROPERTY TRANSFER TAX TO FUND GENERAL  
MUNICIPAL SERVICES

BE IT ORDAINED by the people of the City of Berkeley as follows:

Section 1. Findings and declarations.

The People of the City of Berkeley find and declare as follows:

A. Berkeley is facing an emergency, with homelessness rising by almost 20% from 2015 to 2017.

B. Approximately 1000 individuals experience homelessness every day in Berkeley, including almost 700 who are without shelter.

C. The growth of homelessness in Berkeley and throughout the State of California, brought about largely due to a national, statewide and regional lack of affordable housing, healthcare, mental health and other supportive services for vulnerable individuals, has provided a new sense of urgency to address this crisis.

D. The crisis of homelessness results in large numbers of people living on Berkeley's sidewalks, in parks and in other public spaces that were not designed for human habitation, creating public health and safety impacts the City must regularly address, requiring increasing expenditures from the General Fund.

E. In 2016, Berkeley declared a Homeless Shelter Crisis (Res. No. 67,357-N.S.), recently extended to January 2020 (Res. No. 68,206-N.S.), which allows the City to explore a wide variety of responses to rising homelessness, and remove obstacles to implementation.

F. The homeless crisis has created an urgent need to pay for additional services to care for and house the homeless including, but not limited to, homeless seniors, veterans, people with disabilities, transition-age youth and the long-term homeless, and for services for homeless people such as emergency shelters, navigation centers, rehousing counseling, rental subsidies, job training, mental health support, emergency transport and crisis response.

G. In April of 2017, to respond to the homeless crisis, the Berkeley City Council unanimously passed the Pathways Project, a comprehensive plan to address homelessness, focused on preventing homelessness, increasing access to permanent and supportive housing and creating an unbroken path from homelessness to housing, and rebuilt lives.

H. Berkeley is now implementing the Pathways Project's two goals: (1) to provide homeless individuals with temporary respite and relief from living on the streets and, to the extent possible given resources, permanent housing, services and support; and (2) to relieve pressure from areas of Berkeley experiencing disproportionate impacts of concentrated homeless populations, and throughout Berkeley.

I. The Pathways Project's Navigation Center, a low-barrier 24-hour shelter with on-site case management and housing counseling, opened in June of 2018 and is already helping chronically homeless individuals to obtain permanent housing.

J. Regionally, Berkeley is working to expand shelter, services and housing resources to address homelessness and reduce displacement, and to ensure sharing of resources and costs equitably among communities.

K. Berkeley is also working to ensure all public funds available to address homelessness and affordable housing are being maximized, from the County, State and Federal governments.

L. Even with the addition of Alameda County, State, and Federal resources, Berkeley is unable to shelter all of its homeless residents, or to meet the complex challenges of providing affordable housing, health and mental health services, job training, housing counseling and other desperately needed services.

M. The increased costs of meeting the challenges of the homeless crisis have impacted Berkeley's General Fund. The City needs new funds to pay for municipal services, including homeless services, and expert advice to determine how best to use the City's limited resources to address the crisis.

Section 2. Berkeley Municipal Code Chapter 7.52 Real Property Transfer Tax, Section 7.52.040 is hereby amended to read as follows:

**7.52.040 Imposed.**

A. There is hereby imposed on all transfers of lands, tenements, or other interests in real property located in the City of Berkeley a real property transfer tax at the rate of one and one-half percent of the value of consideration, for transfers with a value at or below the threshold established in paragraph (C). Except as set forth in Section 7.52.060, this tax applies regardless of the method by which the transfer is accomplished or the relationship of the parties to the transfer.

B. There is hereby imposed on all transfers of lands, tenements, or other interests in real property located in the City of Berkeley a real property transfer tax at the rate of two-and-one-half percent of the value of consideration, for transfers with a value above the threshold established in paragraph (C). Except as set forth in Section 7.52.060, this tax applies regardless of the method by which the transfer is accomplished or the relationship of the parties to the transfer. For purposes of this paragraph, the tax

reduction available under Section 7.52.060.K shall be limited to the rebate that would be available based on the tax rate imposed pursuant to Paragraph A.

C. For purposes of the real property transfer tax imposed by this Section, the threshold is \$1,500,000, adjusted annually by the City of Berkeley on January 1 of every subsequent year to a number equal to the value of consideration for the transaction at the 67<sup>th</sup> percentile of transactions during the 12 months preceding September 1 of the preceding year, as recorded by the Alameda County Assessor, rounded to the nearest \$100,000 increment, provided that in no case shall any adjustment lower the threshold below \$1,500,000.

D. The two-and-one-half percent rate imposed in Paragraph B of this Section shall expire on January 1, 2029, unless reauthorized by the voters prior to such date.

Section 3. Section 7.52.190 of the Berkeley Municipal Code is hereby added to read as follows:

**7.52.190 Homeless Services Panel of Experts.**

- A. There shall be established the Homeless Services Panel of Experts to make recommendations on how and to what extent the City should establish and/or fund programs to end or prevent homelessness in Berkeley and provide humane services and support.
- B. An officer or employee of the City designated by the City Manager shall serve as secretary of the Panel.
- C. In accordance with Chapter 2.04, the Panel shall be composed of nine members appointed by the City Council.
- D. Terms shall expire and vacancies shall be filled in accordance with the provisions of Section 2.04.030 through 2.04.145 of this Code.
- E. Each member of the Panel must:
  - 1. Have experience in the development, administration, provision and/or evaluation of homeless programs in a government or non-profit capacity;  
or
  - 2. Have current or past lived experience with homelessness; or
  - 3. Have experience in researching the causes, impacts and solutions to homelessness; or
  - 4. Have experience with state and/or local homeless policy, funding or programs; or
  - 5. Have experience with federal homeless policy and funding administration such as the Continuum of Care Program; or
  - 6. Have experience in the development and financing of affordable housing for formerly homeless persons; or

7. Have experience in the provision of mental health and/or substance use programs for homeless persons.

F. In accordance with Section 3.02.040, members of the Panel may be reappointed but shall not serve more than eight consecutive years.

G. The Panel shall, by majority vote, do each of the following:

1. Annually appoint one of its members as chair and one of its members as vice-chair;

2. Approve bylaws to facilitate the proper functioning of the Panel;

3. Establish a regular time and place of meeting. All meetings shall be noticed as required by law and shall be scheduled in a way to allow for maximum input from the public. Minutes for each meeting shall be recorded, kept, and maintained; and

4. Publish an annual report that includes the following:

a. recommendations on how to allocate the City's general funds to fund homeless services programs in Berkeley;

b. information, if available, concerning the impact of funded programs on the residents of the City; and

c. any additional information that the Panel deems appropriate.

H. Within 15 days of receipt of the publication of the Panel's annual report, the City Manager shall cause the report to be published on the City's Internet website and to be transmitted to the City Council.

I. The revenue raised by the tax imposed by Section 7.52.040 is available to pay the usual and current expenses of conducting the municipal government of the City, as determined by the City Council. The City Council shall consider, but need not follow, the Panel's recommendations on how and to what extent to use this revenue to establish and/or fund programs to pay for homeless services and shall annually inform the Panel as to the extent to which it has implemented the Panel's recommendations.

#### Section 4. Severability.

If any word, phrase, sentence, part, section, subsection, or other portion of this ordinance, or any application thereof to any person or circumstance is declared void, unconstitutional, or invalid for any reason, then such word, phrase, sentence, part, section, subsection, or other portion, or the prescribed application thereof, shall be severable, and the remaining provisions of this chapter, and all applications thereof, not having been declared void, unconstitutional or invalid, shall remain in full force and effect. The People of the City of Berkeley hereby declare that they would have passed this ordinance, and each section, subsection, sentence, clause and phrase thereof, irrespective of the fact that any one or more sections, subsections, sentences, clauses or phrases had been declared invalid or unconstitutional.

## ARGUMENT IN FAVOR OF MEASURE P

Vote Yes on Measure P to reduce homelessness.

Like many cities, Berkeley is facing a crisis, with homelessness rising almost 20% in just two years. As housing costs skyrocket, seniors, people with disabilities and other vulnerable residents are displaced; some end up on our streets. A humanitarian disaster for the homeless, this crisis also impacts the community's use and enjoyment of sidewalks, parks, commercial areas and neighborhoods.

Berkeley has reached a tipping point; it's time to take bold action.

**Measure P is a crucial step to generate funds to lift the homeless off our streets and into housing, with services they desperately need.**

Working with regional partners, Berkeley is launching successful programs to fight homelessness; over the past two years, over 100 homeless people have been housed. But even with County, State and Federal money, Berkeley needs local funds for health and housing, and to offset impacts to our streets, parks, and emergency responders.

Measure P will generate general funds that can be used for navigation centers, mental health and substance abuse services, housing subsidies and job training for the homeless, including seniors, veterans, people with disabilities and youth.

**A truly progressive measure, the transfer tax is paid only once, when a high-value property is purchased or transferred; it is not an ongoing or yearly cost. A temporary measure, it sunsets in ten years. The average resident or homebuyer will never pay it.**

Initially applied to transactions over \$1.5 million, Measure P is adjusted annually to ensure only the top approximately 1/3 of high-end commercial and residential transactions are ever taxed.

Measure P establishes the Homeless Services Panel of Experts to advise the City Council on expenditures to reduce homelessness.

Join our current and former Mayors, a united City Council, students, and housing and homeless advocates in supporting Measure P.

[www.HelpBerkeleysHomeless.org](http://www.HelpBerkeleysHomeless.org)

s/Jesse Arreguín  
Mayor, City of Berkeley

s/Luis Amezcua  
Chair, Sierra Club Northern Alameda County Group

s/Adena Ishii  
President, League of Women Voters of Berkeley, Albany and Emeryville

s/Patricia Wall  
Executive Director, Homeless Action Center

s/Tom Bates  
Former Berkeley Mayor, State Assemblyman and Alameda County Supervisor

## ARGUMENT AGAINST MEASURE P

This Tax Proposal is misleading because the tax is NOT a Special Tax that must be dedicated to 'mental health, homeless, etc.' The City Resolution authorizes a General Tax, 'for general municipal purposes such as'. A General Tax is placed in the General Purpose Fund to be spent for ANYTHING. However, the wording of the measure implies that the tax is a Special Tax that requires the funds will be spent for special purposes that voters desire such as 'navigation centers, mental health support, rehousing and other services for the homeless.' These special purpose projects are 'sucker' purposes that can be completely ignored at the discretion of the City leadership. The City can use the funds to hire more bureaucrats, expand their benefits or fund their pensions.

The City must first design a program with specific purposes, and then propose a ballot **Special Tax** Measure that will guarantee the performance of that program.

Vote NO on this deceptive Tax.

s/Marcus Crawley  
Concerned Taxpayer

s/Dan B. Walden  
Executive Director, Alameda County Taxpayers Association





Berkeley Homeless  
Services Panel of Experts

CONSENT CALENDAR

June 10, 2021

To: Honorable Mayor and Members of the City Council  
From: Homeless Services Panel of Experts  
Submitted by: Carole Marasovic, Chairperson, Homeless Services Panel of Experts  
Subject: Recommendations for Measure P funding

RECOMMENDATION

That Council accept the recommendations of the Homeless Services Panel of Experts (HSPE), as incorporated into the text summary, into the 2021-2022 budget and refer to staff for implementation.

SUMMARY

The Homeless Services Panel of Experts met on April 21, 2021, April 28, 2021, May 19, 2021 and June 2, 2021 to discuss and vote on recommendations for Measure P funding.

The recommendations are as follows:

*(See chart with monetary figures attached). These recommendations were made with housing targeted as the highest priority for Measure P funds.*

**Purchase of motels to house the homeless:** At least \$3 million, unless funds are not otherwise available.

On April 21, 2021, HSPE passed the following motion "HSPE strongly recommends that the City Council allocate a substantial amount of Measure P funding, at least \$3 million dollars, to purchase a hotel or hotels to house persons experiencing homelessness in alignment with other available funding opportunities, affirming its earlier motion again on April 28, 2021 "that at least 3 million of Measure P funding be leveraged with other sources of funding towards the purchase of motels".

HSPE was constant in its position as to purchase of hotels/motels as a high need priority, only uncertain if with the competing priorities including ongoing contracts how much Measure P monies would be available. That was prior to HSPE's learning of the updated Measure P projected revenue of 8.2 million.

**Permanent Housing Subsidies:** \$0

*A Vibrant and Healthy Berkeley for All*

"Due to the difficulty of implementing permanent subsidies and the time limits of Measure P, HSPE recommends moving 1.6 million from permanent subsidies to shallow subsidies."

**Shallow Subsidies:** \$1.6 million

"HSPE recommends that Council allocate some Measure P monies to fund shallow subsidies to prevent homelessness for persons at risk and also to support persons experiencing homelessness." (These shallow subsidies would roll over from the unused \$1.6 million in permanent housing subsidies allocated in the previous year.)

**5150 Transports:** up to \$1 million (homeless transports only-estimated, based on recent prior years, as 40%-56%).

"HSPE prefers that no Measure P funds be used to pay for 5150 transports. HSPE recommends that the City utilize alternate funding sources including FF as well as insurance and MediCal reimbursements. However, we understand that Measure P funds may need to be used to cover 5150 homeless transports, which are 40-56% of all 5150 transports, up to \$1 million".

**1367 University Avenue Permanent supportive housing:** Funding as needed based on date of opening.

"The HSPE strongly supports the 1367 University Avenue project to provide needed housing for persons experiencing homelessness. The HSPE recommends that 25% of the needed operating expenses for this project be allocated for FY 2022 in the event that the facility opens in spring, 2022. If the facility does not open until FY23, we recommend rolling this allocation over to FY 23."

**Coordinated entry system:** \$1 million

"HSPE recommends that the Coordinated Entry program be funded at \$1 million based on actual expenses from FY 20 and FY 21."

**Pathways:** \$1.5 million

"HSPE recommends that Pathways be funded \$1.5 million to take advantage of the match from the state PHLA program for FY 2022."

HSPE indicated an interest in monitoring compliance with issues regarding lack of physical accessibility for persons with disabilities.

**Downtown Business Association Outreach worker:** \$40,000

"HSPE recommends continued funding for the DBA Homeless Outreach worker at current level of \$40,000."

**Lifelong Medical: \$525,000**

"HSPE recommends funding for Lifelong Medical Street Outreach at \$525,000".

HSPE believed this program to be successful at engaging persons experiencing homelessness, leading to positive housing outcomes.

**Berkeley Drop-In Locker Program: \$50,000**

"HSPE recommends funding BDIC locker program \$50,000."

There were serious concerns raised about the lockers not being fully utilized, nearly half below capacity. While recommending funding for an additional year, HSPE believed that the BDIC locker capacity needed to be monitored as to whether the low numbers were as a result of COVID or of their geographical location. It was noted that Dorothy Day's lockers, centrally located in downtown Berkeley, were full with a waiting list.

**Dorothy Day House: \$748,000**

"HSPE recommends funding Dorothy Day House for \$566,000 for the shelter and \$182,000 for the drop-in services." HSPE was highly pleased with this provider and believed that they worked well with persons experiencing homelessness, leading to permanent housing outcomes.

**Downtown Streets Team: \$0**

\$920,304 for Downtown Streets Team was approved on the 4/27/21 Council Consent Calendar without first referring this item to HSPE for review. HSPE recommends that Council support this program and encourage Council to look for alternate funding sources so that Measure P funding can be directed towards housing. We understand that Council has approved funding for the Downtown Streets Team in the amount of \$920,304 from Measure P. We believe that Council should have referred this item to the HSPE to consider. While the DST is an excellent program, it is not consistent with the HSPE primary priority recommendation which is providing housing for persons experiencing homelessness. We recommend that the DST funding come from the General Fund, state monies allocated for encampment cleaning, American Rescue Plan Act monies and other funding sources.

**Youth Spirit Artworks: \$78,000**

"HSPE recommends \$78,000 for YSA Tiny Homes."

HSPE discussed that YSA's contract required them to facilitate the Berkeley youth, whom they serve, into permanent housing within two years.

**Evaluation and training: \$0**

"HSPE strongly recognizes the importance of racial equity training and urges the City of Berkeley to use City funds to provide such training to City staff and non-profit contractors including those serving persons who are experiencing homelessness. While we do not recommend Measure P funding for evaluation of service providers, we acknowledge the importance of the gathering of this information and encourage the City to conduct comprehensive evaluation."

FISCAL IMPACTS of RECOMMENDATION

Going into this process, HSPE was advised to operate on a projected \$6.2 million Measure P revenue figure. As of May 25, 2021, the Interim Finance Director adjusted that figure to a projected \$8.2 million projected revenue for 2021. 2020 brought in \$9,512.600 million, attributed to the sale of large, multi-unit properties not anticipated for 2021.

HSPE's position is that it is providing its recommendations deferring to Council to modify based on revenue figures.

CURRENT SITUATION AND ITS EFFECTS

Homelessness is burgeoning in Berkeley. Affordable housing is virtually non-existent without assistance for persons of low-income not to speak of those who are homeless or at risk of homelessness.

For these reasons, HSPE believed the highest priority for Measure P should be housing and funding paths leading to housing.

Project Room Key was a successful effort during COVID. The American Rescue Plan Act has now made available Project Home Key monies for the purpose of purchasing hotels/motels for persons experiencing homelessness. Berkeley needs to leverage those monies with other monies to provide housing.

Other programs, where funding was not provided through other sources, have sought Measure P funding. HSPE primarily recommended funding for those most tied to housing. However, in some cases, HSPE was compelled to honor existing contracts or situations where no alternate arrangements had been made.

HSPE did not do so in all cases. It stood firm that the Downtown Streets Team, while a commendable program for employing persons who are homeless and providing them housing resources, was at nearly a million dollars too significant an amount of money to come from Measure P monies. Thus, HSPE recommended that those monies come from



the General Fund. Some monies, for encampment cleaning, may be able to be secured from a state source or even possibly, the American Rescue Plan Act.

5150 transport continues to be problematic for Measure P monies that should be directed towards meeting housing needs. HSPE recommends an alternate source such as FF; improved Medi-Cal or insurance reimbursement; mental health funding, or a better ambulance provider contract who absorbs the differential between payment and billing or any combination of the above.

Last year's \$1.6 million subsidy allocation for permanent housing subsidies sat dormant due to staff's position that it could not be implemented particularly due to the Measure P sunset clause. Thus, permanent housing subsidies need be relied on from other sources.

HSPE chose to recommend that \$1.6 million from last year be rolled over into shallow time-limited subsidies consistent with those monies being used for housing persons experiencing homelessness.

HSPE also directed monies towards 1367 University Avenue as it provides supportive housing. However, it was believed that most of those monies could be deferred to a following year due to delayed start-up.

All previous coordinated entry monies were not used so this year's allocation was adjusted consistent with actual need.

#### BACKGROUND

On June 2, 2021, HSPE's recommendations were approved as follows:

**Vote:** Ayes: Marasovic, Scheider, Carrasco, Bookstein, Keahola-Blake.  
Noes: None. Abstain: None. Absent: None.

#### ENVIRONMENTAL SUSTAINABILITY AND CLIMATE IMPACTS

There are no identifiable environmental impacts.

#### RATIONALE for RECOMMENDATION

The rationale is detailed in the summary and current situation and effects as stated above.

#### ALTERNATIVE ACTIONS CONSIDERED

At the May 19, 2021 meeting, a commissioner, newly appointed as of that meeting, proposed an alternative proposal with all subsidy monies allocated towards homeless families, also proposing elimination of funding for Youth Spirit Artworks, the BDIC Locker Program and the DBA social worker.

#### CITY MANAGER

Concurs or see companion report if does not concur.

#### CONTACT PERSON

Josh Jacobs, Homeless Services Coordinator, (510) 981-5435

Attachments:

1. Summary of Fiscal Year 2022 Measure P Recommendations

Summary of Fiscal Year 2022 Measure P Recommendations

Revenues	FY 2019 Actual	FY 2020 Actual	FY 2021 Estimate	FY 2022 CM Estimate	FY 2022 HSPOE Recommendations
Beginning Fund Balance	\$0	\$2,932,313	\$9,859,779	\$10,441,162	\$10,441,162
Measure P Revenues	\$2,932,313	\$9,512,603	\$9,200,000	\$8,500,000	\$8,500,000
<b>Balance of Funds</b>	<b>\$2,932,313</b>	<b>\$12,444,916</b>	<b>\$19,059,779</b>	<b>\$18,941,162</b>	<b>\$18,941,162</b>
LESS: Total Expenses	\$0	\$2,585,137	\$8,618,617	\$11,880,687	\$10,960,721
<b>Personnel Costs</b>	<b>\$0</b>	<b>\$118,521</b>	<b>\$279,927</b>	<b>\$336,952</b>	<b>\$336,952</b>
Finance: Accountant II	\$0	\$0	\$152,965	\$158,319	\$158,319
Finance: Contract Staffing	\$0	\$38,266	\$11,734	\$0	\$0
HHCS: Community Services Specialist II	\$0	\$80,255	\$115,228	\$178,633	\$178,633
HHCS: 50% Senior Management Analyst	\$0	\$0	\$0	\$0	\$0
<b>Program Expenses</b>	<b>\$5,864,626</b>	<b>\$2,466,616</b>	<b>\$8,338,690</b>	<b>\$11,543,735</b>	<b>\$10,623,769</b>
Fire: 5150 Response & Transport	\$0	\$846,616	\$2,753,384	\$2,400,000	\$1,000,000
Dorothy Day House Shelter	\$0	\$0	\$300,000	\$566,000	\$566,000
Dorothy Day House Drop In	\$0	\$0	\$21,340	\$182,000	\$182,000
Pathway STAIR Center	\$0	\$0	\$1,200,000	\$1,499,525	\$1,499,525
No Place Like Home	\$0	\$0	\$0	\$0	\$0
Coordinated Entry System	\$0	\$0	\$0	\$1,442,426	\$1,000,000
BDIC Locker Program	\$0	\$0	\$25,000	\$50,000	\$50,000
LifeLong Medical - Street Medicine	\$0	\$0	\$50,000	\$525,000	\$525,000
YSA Tiny Homes	\$0	\$0	\$117,000	\$78,000	\$78,000
DBA- Homeless Outreach Worker	\$0	\$20,000	\$40,000	\$40,000	\$40,000
Downtown Streets Team	\$0	\$0	\$225,000	\$225,000	\$0
Outdoor Shelter	\$0	\$0	\$168,000	\$1,002,000	\$850,000
Permanent Housing Subsidies	\$0	\$0	\$1,501,078	\$0	\$0
Homekey Project	\$0	\$0	\$0	\$0	\$3,000,000
Shallow Subsidies	\$0	\$0	\$0	\$1,600,000	\$1,600,000
1367 University Avenue	\$0	\$0	\$932,975	\$900,000	\$233,244
HHCS: Square One Vouchers	\$0	\$0	\$65,947	\$0	\$0
Training and Evaluation	\$0	\$0	\$0	\$133,334	\$0
Homeless Response Team	\$0	\$0	\$938,966	\$900,450	\$0
Berkeley Relief Fund	\$0	\$1,600,000	\$0	\$0	\$0
<b>Fiscal Year Surplus (Shortfall)</b>	<b>\$2,932,313</b>	<b>\$6,927,466</b>	<b>\$581,384</b>	<b>\$(3,380,687)</b>	<b>\$(2,460,721)</b>
<b>Ending Fund Balance</b>	<b>\$2,932,313</b>	<b>\$9,859,779</b>	<b>\$10,441,162</b>	<b>\$7,060,475</b>	<b>\$7,980,441</b>



Office of the City Manager

Date: June 10, 2021  
To: Budget & Finance Policy Committee  
From: Dee Williams-Ridley, City Manager  
Submitted by: David White, Deputy City Manager  
Subject: Measure P Projection and Allocations as of June 10, 2021

Attached to this memorandum is an update to Measure P projections and allocations prepared by city staff. At a high level, the attachment reflects the following:

- Increase in revenue projections to conform to the recent update provided to the Budget and Finance Policy Committee on June 2, 2021.
- A requested allocation of \$5.0 million in FY 2022 to support the City's efforts in acquiring a hotel under Project Homekey. The Homeless Panel of Experts recommends allocating \$3.0 million but staff believes additional resources may be needed to effectuate an acquisition. Importantly, under the American Rescue Plan, the City will receive approximately \$2.7 million that will be utilized as well.
- For 5150 transports, there is an allocation of \$2.4 million to enable the existing contract with Falck to be extended for an additional year to continue providing this service.
- Resources for the Coordinated Entry System have been reduced by a little more than \$400,000 to \$1.0 million.
- Adjustments to the costs of the Homeless Response Team that results in FY 2022 expenditures estimated at \$900,450. Previous estimates were slightly higher. (See Exhibit 2 for detail costs associated with the Homeless Response Team)
- Updated costs associated with the shelter at 742 Grayson Street. These costs reflect the costs associated with contracts that have been approved by City Council. The Homeless Panel of Experts allocates \$850,000 to the shelter but additional resources are needed.

- City staff is asking for the Budget and Finance Policy Committee to consider a recommendation from staff to provide flexibility to direct resources associated with permanent housing subsidies as a shallow subsidy program. Shallow rental subsidies provide a small amount of money to bridge the gap between income and rent. This approach recognizes persistent shortfalls in income for households living from paycheck-to-paycheck and struggling to cover housing and basic living expenditures at their earned wage levels.
- Resources for the University Avenue Step Up project have been adjusted to reflect when staff understands the project will open and resources will actually be needed.
- For FY 2022, staff is requesting an allocation of \$50,000 for training and evaluation whereas the Homeless Panel of Experts does not recommend that any resources be allocated to this activity. City staff would utilize these resources to evaluate the effectiveness of resources deployed under Measure P.

## ATTACHMENTS

### 1. Measure P Projection and Allocations

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**EXHIBIT 1**  
**TRANSFER TAX -- MEASURE P PROGRAM PROJECTION**

6/9/21 6:16 PM

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
	Actuals	Actual	Estimate	Estimate	Estimate	Estimate
<b>Revenues</b>						
Beginning Fund Balance		\$2,932,313	\$9,859,779	\$11,374,137	\$4,185,966	\$219,822
Measure P Revenues (1)	2,932,313	9,512,603	9,200,000	8,500,000	8,500,000	8,500,000
Permanent Local Housing Allocation (FY 21)	0	0	0	0	0	0
<b>Total Revenues and Balance of Funds</b>	2,932,313	12,444,916	19,059,779	19,874,137	12,685,966	8,719,822
<b>LESS: Total Expenses</b>	0	2,585,137	7,685,642	15,688,170	12,466,144	12,218,776
<b>Personnel Costs</b>	0	118,521	279,927	336,951	460,909	477,041
Finance: Accountant II (2)		0	152,965	158,319	163,860	169,595
Finance: Contract Staffing		38,266	11,734	0	0	0
HHCS: Community Services Specialist II (Filled) (3)		80,255	115,228	178,633	184,885	191,356
HHCS: 50% Senior Management Analyst (Requested) (4)		0	0	0	112,164	116,090
<b>Non-Personnel Costs/ Program Expenses</b>	0	2,466,616	7,405,715	15,351,219	12,005,235	11,741,735
Fire: 5150 Response & Transport (2) (5)	0	846,616	2,753,384	2,400,000	2,400,000	2,400,000
Dorothy Day House Shelter (6)	0	0	300,000	566,000	566,000	566,000
Dorothy Day House Drop In (6)	0	0	21,340	182,000	182,000	182,000
Pathways STAIR Center	0	0	1,200,000	1,499,525	2,499,525	2,499,525
No Place Like Home	0	0	0	0	200,000	200,000
Coordinated Entry System	0	0	0	1,000,000	1,442,426	1,442,426
BDIC Locker Program	0	0	25,000	50,000	50,000	50,000
LifeLong Medical - Street Medicine	0	0	50,000	525,000	525,000	525,000
YSA Tiny Home	0	0	117,000	78,000	78,000	78,000
DBA- Homeless Outreach Worker	0	20,000	40,000	40,000	40,000	40,000
Downtown Streets Team	0	0	225,000	225,000	225,000	225,000
Shelter at 742 Grayson Street						
Lease Payments	0	0	33,000	198,000	49,500	0
Operator (Dorothy Day)	0	0	130,000	784,000	196,000	0
Portable Toilets	0	0	5,000	20,000	18,000	0
COVID-19 Housing Solutions (8)	0	0	0	0	0	0
Project Homekey	0	0	0	5,000,000	0	0
Permanent Housing Subsidies / Shallow Subsidies	0	0	1,501,078	1,600,000	1,600,000	1,600,000
1367 University Avenue Step Up Housing Project (9)	0	0	0	233,244	900,000	900,000
HHCS: Square One Hotel Vouchers	0	0	65,947	0	0	0
Training and Evaluation	0	0	0	50,000	133,334	133,334
Homeless Response Team	0	0	938,966	900,450	900,450	900,450
Berkeley Relief Fund	0	1,600,000	0	0	0	0
Fiscal Year Surplus (Shortfall)	2,932,313	6,927,466	1,514,358	(7,188,170)	(3,966,144)	(3,718,776)
Ending Fund Balance	<b>\$2,932,313</b>	<b>\$9,859,779</b>	<b>\$11,374,137</b>	<b>\$4,185,966</b>	<b>\$219,822</b>	<b>(\$3,498,954)</b>

## Notes:

Measure P: General Fund (Fund 011)/ Program Code 5002

(1). Revenues revised to reflect FY 20 actuals and revised projections part of FY 21 adopted budget.

(2). Approved as part of FY 20 budget.

(3). This position supports the Measure P Panel of Experts, monitors contracts with BACS, tracks and reports on outcomes of homeless programs and represents Berkeley at county-wide homeless coordina

(4). Responsibilities include processing contracts and payments for homeless contracts, tracks expenditures and assists in reporting to funders. Funding to be shared with Measure U1 as proposed and discussed at Land Use Policy Committee.

(5). Assumes 1,200 calls per year and a cost per call of \$2,000. Reimbursement levels will vary and may impact this estimated cost.

(6). Existing program. FY 20 represents partial year funding. FY 21 and thereafter represents full year funding.

(7). FY 21 and FY 22 expenditures reduced by \$1.0M for costs that will be covered by revenues from the City's allocation of Permanent Local Housing Allocation funds.

(8). [Per Mayor's Recommended Adopted Budget for FY 21, STAIR Center Expansion \(\\$705,000\) and Safe RV Parking \(\\$100,000\) were combined for COVID-19 Homeless Solutions.](#) On December 15, 2020, City Council adopted FY 21 AAO#1 and reallocated these funds to the Homeless Response Team.

(9). Pursuant to Resolution 69,586-N.S. adopted by the City Council on October 13, 2020 and confirmation of resource availability by the Budget and Finance Policy Committee on January 28, 2020.

## EXHIBIT 2 Homeless Response Team

	FY 2021 Estimate	FY 2022 Estimate	FY 2023 Estimate	FY 2024 Estimate
<i>Personnel Costs</i>	\$261,449	\$735,100	\$735,100	\$735,100
CMO: Community Services Specialist II	47,750	191,000	191,000	191,000
CMO: Health Services Program Specialist	11,000	11,000	11,000	11,000
CMO: Social Services Specialist	75,362	163,940	163,940	163,940
PRW: Landscape Gardener	69,417	65,240	65,240	65,240
PW: Helper and Driver	0	246,000	246,000	246,000
PD: Staff Support Overtime	57,920	57,920	57,920	57,920
<i>Non-Personnel Costs/ Program Expenses</i>	\$677,517	\$356,350	\$356,350	\$356,350
CMO: Neighborhood Services Outreach Fund	15,000	15,000	15,000	15,000
CMO: Neighborhood Services Mitigation Flex Fund	29,167	50,000	50,000	50,000
CMO: Staff Operating Costs	43,600	21,600	21,600	21,600
CMO: Outreach Vehicle	32,000	0	0	0
CMO: Outreach Vehicle - Replacement and Maintenance Fees	1,000	6,700	6,700	6,700
Public Works: Downtown Streets Handsweep	50,000	100,000	100,000	100,000
Public Works: Tipping Fees	43,750	75,000	75,000	75,000
Public Works: Rear Loader and Stake Bed Truck	380,000	0	0	0
Public Works: Truck - Replacement and Maintenance Fees	83,000	88,050	88,050	88,050
Total Expenses	\$938,966	\$1,091,450	\$1,091,450	\$1,091,450
Measure P Expenses		900,450	900,450	900,450